



# MOMENTUM PROJECTS IN SOUTHERN AFRICA

Regional Reference Brief



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MOMENTUM works alongside governments, local and international private and civil society organizations, and other stakeholders to accelerate improvements in maternal, newborn, and child health. Building on existing evidence and experience implementing global health projects and interventions, we help foster new ideas, partnerships, and approaches and strengthen the resiliency of health systems.

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# ACRONYMS LIST

<b>BF-APEA</b>	Behaviorally focused applied political economy analysis
<b>CHWs</b>	Community health workers
<b>CSOs</b>	Civil society organizations
<b>DHMTs</b>	District health management teams
<b>EPMM</b>	Ending preventable maternal mortality
<b>FBOs</b>	Faith-based organizations
<b>FLHWs</b>	Frontline health workers
<b>FP</b>	Voluntary family planning
<b>FP/RH</b>	Voluntary family planning/reproductive health
<b>GBV</b>	Gender-based violence
<b>HMIS</b>	Health management information system
<b>IPC</b>	Infection prevention and control
<b>ITOCA</b>	Integrated technical organizational capacity assessment
<b>IUD</b>	Intrauterine device
<b>LARC</b>	Long-acting reversible contraceptives
<b>MNCHN</b>	Maternal, newborn, and child health and nutrition
<b>MNCH/FP/RH</b>	Maternal, newborn, and child health/voluntary family planning/reproductive health
<b>MNCHN/FP/RH</b>	Maternal, newborn, and child health and nutrition/voluntary family planning/reproductive health
<b>MIP</b>	Malaria in pregnancy
<b>MOH</b>	Ministry of Health
<b>MPDSR</b>	Maternal and perinatal death surveillance and response
<b>NGOs</b>	Non-governmental organizations
<b>PHE</b>	Population, health, and environment
<b>PNC</b>	Postnatal care
<b>PPFP</b>	Postpartum family planning
<b>QI</b>	Quality improvement
<b>RED/REC</b>	Reaching every district/reaching every child

<b>RH</b>	Reproductive health
<b>RMC</b>	Respectful maternity care
<b>SBCC</b>	Social and behavior change communication
<b>SNET</b>	Social norms exploration tool
<b>SSNB</b>	Small and sick newborn
<b>UN</b>	United Nations
<b>UNICEF</b>	United Nations Children’s Fund
<b>UNFPA</b>	United Nations Population Fund
<b>WASH</b>	Water, sanitation, and hygiene
<b>WHO</b>	World Health Organization

# INTRODUCTION

**MOMENTUM** is a dynamic suite of six distinct yet related awards working with governments and institutions in USAID partner countries to accelerate reductions in maternal, newborn, and child death and disability. The six global awards work collectively across diverse focus areas and settings to support partner country goals to improve maternal, newborn, and child health, nutrition, voluntary family planning, and reproductive health (MNCHN/FP/RH) outcomes, as described in Figure 1 below.









The suite supports countries in their efforts to strengthen the capacity and resilience of community and health systems to introduce, deliver, scale up, and sustain the use of evidence-based, high-quality MNCHN/FP/RH services and care. This reference brief provides an overview of MOMENTUM projects and their completed or ongoing activities in the Southern Africa region. As of June 2023, MOMENTUM partner countries in this region include: [Madagascar](#), [Malawi](#), [Mozambique](#), and [Zambia](#).










**FIGURE 1. THE MOMENTUM SUITE OF AWARDS**










# MOMENTUM TOPICS, AREAS, AND THEMES, BY COUNTRY

The MOMENTUM suite supports partner countries to address a wide range of issues, tailoring project activities to each of their unique contexts and needs. The table below lists where each topic, focus area, or theme is being addressed in the Southern Africa Region.

	TOPIC / FOCUS AREA / THEME	COUNTRIES
HEALTH TOPICS	 CHILD HEALTH	Madagascar, Malawi, Mozambique, Zambia
	 COVID-19	Madagascar, Mozambique
	 IMMUNIZATION	Madagascar, Mozambique
	 MATERNAL HEALTH	Madagascar, Mozambique, Zambia
	 NEWBORN HEALTH	Madagascar, Mozambique, Zambia
	 NUTRITION	Madagascar
	 VOLUNTARY FAMILY PLANNING / REPRODUCTIVE HEALTH	Madagascar, Malawi, Mozambique, Zambia
	 WATER, SANITATION, AND HYGIENE/ INFECTION PREVENTION AND CONTROL	Zambia

	TOPIC / FOCUS AREA / THEME	COUNTRIES
FOCUS AREAS	 CAPACITY STRENGTHENING	Madagascar, Malawi, Mozambique, Zambia
	 COLLABORATING, LEARNING, AND ADAPTING	Madagascar, Malawi, Mozambique
	 GLOBAL LEADERSHIP	Madagascar
	 HEALTH RESILIENCE	Not applicable
	 HEALTH SERVICES	Madagascar, Mozambique, Zambia
	 LOCAL ENGAGEMENT	Madagascar, Malawi, Mozambique
	 MEASUREMENT	Mozambique
	 PARTNERSHIPS	Madagascar, Malawi, Mozambique, Zambia
	 QUALITY OF CARE	Madagascar, Mozambique, Zambia
	 SOCIAL AND BEHAVIOR CHANGE	Madagascar, Malawi, Mozambique

	TOPIC / FOCUS AREA / THEME	COUNTRIES
CROSS-CUTTING THEMES	 DIGITAL HEALTH	Madagascar, Mozambique
	 FRAGILE SETTINGS	Not applicable
	 GENDER	Madagascar, Malawi, Mozambique, Zambia
	 POPULATION, ENVIRONMENT, AND DEVELOPMENT	Malawi
	 URBAN HEALTH	Not applicable
	 MARGINALIZED POPULATIONS	Mozambique
	 YOUTH	Madagascar, Malawi, Mozambique, Zambia





# AFRICA BUREAU REGIONAL ACTIVITIES

## MOMENTUM Country and Global Leadership

MOMENTUM provides technical assistance to strengthen the capacity of government and non-governmental partners to accelerate reductions in maternal, newborn, and child mortality and morbidity. In sub-Saharan Africa, MOMENTUM Country and Global Leadership is collaborating with partners across the region to support two different objectives and scopes of work at the regional level:

1. Strengthening midwifery pre-service education (PSE) to expand the availability of skilled midwives and improve access to quality maternal and newborn care.
2. Supporting strategic planning to improve access to quality health education in schools.



### Strengthening Midwifery Pre-Service Education in Africa

#### FEATURED ACTIVITIES

- Collaborating with regional partners including the East Central and Southern Africa College of Nursing and Midwifery (ECSACONM), Federation of Associations of Francophone African Midwives (FASFAF), West Africa Postgraduate College of Nursing and Midwifery (WAPCNM), AFREhealth, Pact, and Johns Hopkins School of Nursing to co-develop, test, and apply Educational Capacity Frameworks (ECFs).
  - The ECF is a self-assessment tool that institutional stakeholders can use to describe current capacity in five key education domains. The tool was piloted with midwifery schools in Ghana, Togo, and Botswana. The ECFs aid the midwifery schools in prioritizing where investment is needed and facilitates the development of educational improvement plans or “investment cases.” They can then use these plans with country stakeholders to identify how to address the need for additional resources to improve gaps in midwifery PSE.
- Providing technical guidance to support regional midwifery organizations to work with select schools (future Midwifery PSE Centers of Excellence [COEs]) using ECFs to implement improvement plans that prioritize and address identified gaps. For example, ECSACONM helped the Institute of Health Sciences in Gaborone, Botswana to identify the need to improve the infrastructure management function of the ECF Infrastructure and Management domain, specifically strengthening the ability of faculty to teach skills and addressing the lack of appropriate equipment for student midwives to practice skills. The school developed a budget and plan with ECSACON to procure the necessary equipment for their midwifery students and partnered with Laerdal Global Health to facilitate a training for faculty in skills teaching and simulation.

- Strengthening capacity of regional midwifery partner organizations to improve collaboration and provide technical support to midwifery schools, as they ultimately grow into COEs and support additional schools in their respective sub-regions in the future. Under Pact’s guidance, regional partners and COEs first assessed their capacity using Integrated Technical and Organizational Capacity Assessment tool (ITOCA) and are using Capacity Action Plan (CAP) tools to align their improvement activities with ECF goals and improve educational outcomes.

### TESTING A NEW TOOL FOR MIDWIFERY EDUCATION

After testing the ECFs, the project validated the measures in the framework by evaluating the acceptability, appropriateness, and feasibility of the ECF as an effective assessment tool among midwifery schools. Survey results showed that users agreed the tool was **acceptable** (92% of users), **appropriate** (93%), and **feasible** (93%), and could be used with more midwifery schools to assess their programs.

## Supporting the Strategic Planning Advisors for Education and School Health in Africa (SPAESHA)

### FEATURED ACTIVITIES

- Strengthening the implementation of school health policy by identifying opportunities and barriers, and working together with country-level stakeholders, including Ministries of Education and Health in Kenya, Malawi, Senegal, and Uganda, to develop realistic and context-specific policy strengthening plans.
- Conducting a desk review and policy audit in each country, with an aim to use findings to inform qualitative field assessments where key local stakeholder—including teachers, learners, and

community members—participate in interviews and focus group discussions to share their experiences and perceptions of school health policy implementation and coordination.

- Facilitating collaboration and knowledge-sharing across the global education, health, and school health communities through dissemination of assessment results to the project’s SPAESHA Global Advisory Committee. MOMENTUM Country and Global Leadership convenes meetings with the SPAESHA Global Advisory Committee, comprised of 18 global health and school health experts, as well as local and regional experts, to gather inputs on SPAESHA activities, and to share findings from the SPAESHA-supported assessments at the country, regional, and global levels.



# COUNTRY PROJECTS

## MADAGASCAR

### MOMENTUM Country and Global Leadership

In Madagascar, MOMENTUM Country and Global Leadership is providing technical and capacity development assistance to the Ministry of Health (MOH) and other country partners to improve outcomes for maternal, newborn, and child health. The project uses existing evidence and best practices to support the Government of Madagascar in delivering high-quality, evidence-based interventions that address existing gaps in the current health system. By supporting the development of national-level policies and strategies, the project aims to achieve national and global level goals in the following areas: maternal, newborn and child health, voluntary family planning (FP), malaria, routine immunization, and COVID-19 vaccination.

#### FEATURED ACTIVITIES

- Supporting the Family Health Department at the MOH, along with other stakeholders, including USAID, UNICEF, WHO, and UNFPA, to develop a new “Campaign to Accelerate the Reduction of Maternal and Newborn Mortality” roadmap for Madagascar for 2022–2026. As part of this development process, a committee of stakeholders analyzed the strengths and limitations of the existing roadmap and the opportunities the future one can address.

#### PROJECT CONTACT

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#### IN-COUNTRY PARTNERS

Ministry of Health and Malagasy Lutheran Health Department (SALFA)

#### PERIOD OF PERFORMANCE

July 2022 – December 2024

#### GEOGRAPHIC COVERAGE

Amoron'i Mania, Analamanga, Analanjo-rofo, Atsimo Andrefana, Atsimo Atsinanana, Atsinanana, Boeny, Diana, Fitovinany, Matsiatra Ambony, Melaky, Menabe, Sava, Sofia, Vakinankaratra, and Vatovavy regions

- Working with local partners to implement community dialogues, media spotlights, and other community-based activities to ensure that all FP service providers (public and private) are aware that Malagasy youth (ages 15–24 years) have a legal right to obtain FP services without parental consent and understand their role as duty-bearers for implementing this law.



- Partnering with the Malagasy Lutheran Health Department (SALFA) to implement the Tanora Mitsinjo Tanaraka (Young People Looking After Their Legacy) approach to encourage and help first-time parents to achieve their long-term life goals. MOMENTUM is supporting SALFA to build their organizational capacity in prioritized areas as they implement the intervention.
- Collaborating with the MOH to assess the practices of integrated management of childhood illnesses (IMCI) at facility and community levels in order to understand the challenges in the acquisition of skills among providers, the practice of these skills, and the efficiency of the IMCI program to develop actions for improvement.
- Working with the Government of Madagascar to conduct research that documents the various cultural beliefs and practices, barriers, motivations, and available support that influences families, households, and communities' practices and decision-making around infant and young child feeding. This research will inform nutrition and social and behavior change approaches and activities with the goal of improving nutrition and health for the first 1,000 days of life, from conception to a child's second birthday.
- Strengthening community based prevention and case management of malaria in the Vangaindrano district. CHWs are being trained and supported to identify pregnant women through home visits and refer them to basic health centers (BHCs) for ANC, to offer community-based intermittent preventive treatment (IPTp) and identify and manage simple malaria among children and adults, and to refer patients to facilities for more complicated cases. Well performing CHWs have been identified to provide peer mentorship and support for monthly reviews with the health centers and supply management.
- Providing technical support to the MOH and maternal and newborn health (MNH) stakeholders to apply the evidence and key actions articulated in the 2020 WHO-led [State of the World's Nursing](#) report, the 2021 UNFPA-led [State of the World Midwifery](#) report, and the 2021 WHO-led [Strategic Directions for Nursing & Midwifery 2021–2025](#) to influence policy-making at the national level in favor of investments in nursing and midwifery to strengthen MNH care.
- Collaborating with the national, district, and regional MOH teams to establish 100 new COVID-19 vaccination centers operated by private facilities and integrate COVID-19 vaccination into routine immunization services. As of June 2023, these vaccination centers fully vaccinated more than 43,000 people against COVID-19 with another 6,500 receiving booster doses. These services were provided both through fixed sites and integrated health outreach activities to communities.
- Supporting the MOH to assess and reinforce the capacity of hospitals to manage potential epidemic disease with a focus on Basic Emergency Care and management of acute hypoxia. This includes updating case management protocols as well as skills development of healthcare providers and organization of services.
- Supporting the MOH to address several challenges in the management of Human Resources for Health, including information management systems to manage posting and transfer, accreditation of private preservice midwifery and nursing schools, and testing innovative approaches to increase health worker motivation.



# MADAGASCAR

## MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery supports increased availability of high-quality child health and voluntary family planning (FP) services in Madagascar by providing training and supportive supervision to drug shop providers. The project also aims to produce and share global learning on potential bottom-up, smaller-scale approaches to sustainably financing private FP services and products in low-income settings.

### FEATURED ACTIVITIES

- Piloting a first-of-its-kind integrated child health/FP training curriculum for drug shop providers, as they are often the first points of contact for women and families seeking FP and/ or treatment for childhood illnesses.
- Training of up to 80 Malagasy drug shop providers on the integrated training curriculum adapted to the Malagasy context. Curriculum to be tested for potential replication and scale for Madagascar and other countries.
- Providing supportive supervision to the trained drug shop owners through in-person visits and digital approaches, such as SMS and integrated voice response calls, over a 12-month period.
- Leveraging findings from a [USAID Health Policy Plus assessment](#) in Madagascar and thought leadership paper by the [USAID Medicines, Technologies](#)

### PROJECT CONTACT

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### IN-COUNTRY PARTNERS

Ministry of Public Health and USAID/Madagascar's Improving Market Partnerships and Access to Commodities Together (IMPACT) project

### PERIOD OF PERFORMANCE

October 2022 – September 2023

### GEOGRAPHIC COVERAGE

Antananarivo, Diego, Mahajanga, and Toamasina cities

[and Pharmaceutical Services \(MTaPS\) Program](#) to build on evidence and findings around financing for private sector FP providers.

- Partnering with three *mutuelles* (community health insurance programs) and working with trained drug shop providers to support their accreditation and inclusion (also called empanelment) into the program to provide reimbursable services to insured *mutuelle* members.

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES



# MADAGASCAR

## MOMENTUM Routine Immunization Transformation and Equity

COMPLETED

MOMENTUM Routine Immunization Transformation and Equity partnered with the Ministry of Health to provide short-term technical assistance to accelerate wide-spread and equitable access to and safe and effective delivery of COVID-19 vaccination in Madagascar. Over the course of three months, the project supported the Ministry's COVID-19 vaccination strategy and initial vaccine delivery campaign to increase uptake of COVID-19 vaccines.

### COMPLETED FEATURED ACTIVITIES

- Identified innovative approaches to improve COVID-19 vaccination rates among rural populations and high-priority groups and advised USAID implementing partners on how to integrate those approaches into their work.
- Reviewed data on drivers of COVID-19 vaccine uptake and on existing demand-generation approaches in the country, and used the findings to design and recommend context-specific demand-generation interventions for the MOH and partners to implement.

### PROGRAM CONTACTS

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### IN-COUNTRY PARTNERS

Madagascar Ministry of Public Health

### PERIOD OF PERFORMANCE

August 2022 – October 2022

### GEOGRAPHIC COVERAGE

National level support to the Madagascar Ministry of Public Health

- Provided national-level technical assistance to support the implementation of the government's 100-day COVID-19 vaccination campaign. The project assisted the Coordination Unit for the COVID-19 Vaccination Campaign team to develop action plans and monitor regional-level data to adapt community-level activities. Through these efforts, the Ministry of Health reported mobilizing more than 900 vaccination teams and reaching almost 17% of the campaign's target population of more than 500,000 people by the end of the 100-day national campaign.

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES



# MADAGASCAR

## MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics works with the Ministry of Health, the Accessible Continuum of Care and Essential Services Sustained (ACCESS) project, the national affiliate of the Society of Gynecologists and Obstetricians (SAGO) and other key stakeholders in Madagascar to implement project activities in the Atsinanana region. The project strengthens the capacity of surgical teams in Madagascar to provide safe surgical obstetric care and helps the Ministry of Health update, test, validate, and implement a quality improvement and social and behavioral change strategy to optimize appropriate cesarean delivery.

### FEATURED ACTIVITIES

- Strengthening the capacity of Ministry of Health clinical mentors in safe and humane obstetric surgery to use the World Health Organization (WHO) surgical safety checklist and evidence-based updates.
- Implementing a standardized system of documentation, consent, data collection, and monitoring in health facilities in select municipalities in the Atsinanana region to strengthen providers' skills in delivering safe obstetric surgeries.

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### IN-COUNTRY PARTNERS

Madagascar Ministry of Health

### PERIOD OF PERFORMANCE

February 2023 – February 2024

### GEOGRAPHIC COVERAGE

Mahanoro, Toamasina II, and Vatomaniry municipalities

- Training local health leadership to effectively manage safe and human obstetric care and surgery, and to monitor and use data for decision-making.
- Performing minor renovations to improve access to clean water in maternity wards, operating rooms, post-delivery rooms, and recovery rooms in supported hospitals in the Atsinanana region.



- Supporting the Ministry of Health to update and implement the validated National Plan for Improved Essential Surgical Services and Norms and Standards for Reproductive Health.
- Advocating for the integration of the [WHO Safety Surgery Checklist](#) module as part of the pre-service curriculum of the six Faculties of Medicine of Madagascar.
- Supporting local professional societies and associations to optimize appropriate cesarean sections informed by provider behavior change strategies.





# MALAWI

## MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Malawi and local partners with targeted interventions to improve adolescent and youth sexual and reproductive health and gender outcomes in the country's fishing communities through collaboration with the USAID-funded fisheries project, Restoring Fisheries for Sustainable Livelihoods (REFRESH). MOMENTUM also works with the Ministry of Health and the Integrated Community Case Management (iCCM) Task Team to improve financing and implementation of iCCM activities.

### FEATURED ACTIVITIES

- Working with adolescents, youth, local governing structures, health officials, and other stakeholders to implement an adolescent and youth sexual and reproductive health and gender intervention. The intervention was rooted in population, environment and development (PED) approaches by integrating FP/RH with USAID's [REFRESH](#) fisheries project. This activity is helping to link adolescents in the fishing communities to FP/RH information and services. It is equally ensuring that parents/guardians as well as other community members are knowledgeable and aware of FP/RH services for adolescents.
- Collaborating with the national iCCM Task Team led by the Ministry of Health to conduct a gap analysis using the [Community Health Planning and Costing Tool 2.0](#) to articulate iCCM investment priorities, in

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### IN-COUNTRY PARTNER

Ministry of Health, District Fisheries Association, [Nkhata Bay and Youth Net and Counselling](#) (YONECO)

### PERIOD OF PERFORMANCE

October 2021 – December 2023

### GEOGRAPHIC COVERAGE

Nkhata Bay district and national level

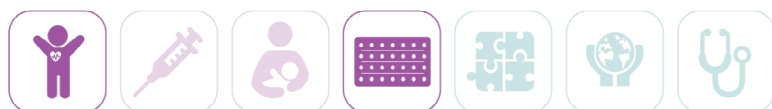
support of coordinated funding across domestic and international partners. For example, new funding opportunities could include submission of a concept note for Global Fund support that includes strengthening iCCM.

- Supporting assessments at the policy, program, and service delivery levels to understand the root causes of gaps in implementation of the integrated management of childhood illnesses (IMCI) strategy. Assessment findings will inform the development of recommendations at the national and global levels for operationalizing IMCI and improving quality of care at the facility level.

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES



# MALAWI

## MOMENTUM Private Healthcare Delivery

COMPLETED

MOMENTUM Private Healthcare Delivery promoted accurate voluntary family planning/reproductive health (FP/RH) information and informed choice among young people aged 10-24 years in Malawi through social and behavior change communication activities. The project sought to prevent unintended pregnancy among both married and unmarried young people by sharing information and increasing awareness of high-quality FP/RH services and products through communications agents, the media, and communications materials.

### COMPLETED FEATURED ACTIVITIES

- Implemented a human-centered design process with youth themselves to identify root causes of barriers to young people's use of FP/RH services and identify solutions. The project used results from this human-centered design approach, as well as findings from similar design processes under the [Tsogolo Langa project](#), to roll out activities to reach young people with accurate, high-quality FP/RH messages, including a video series and a comic booklet.
- Communicated FP/RH messages to hard-to-reach young people, youth clubs, and married adolescents using proven demand-generation strategies, including radio programs, posters, leaflets, and social media platforms.

### PROJECT CONTACT

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### IN-COUNTRY PARTNER

Ministry of Health Education Services unit

### PERIOD OF PERFORMANCE

October 2021 – September 2022 (*completed*)

### GEOGRAPHIC COVERAGE

Chikwawa, Chiradzulu, Dedza, Mangochi, Mchinji, Mwanza, Nkhata Bay, and Phalombe districts



- Trained more than 900 interpersonal communications agents to provide young people with referrals to public and private FP/RH services and support them to make informed decisions about their reproductive health.

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES



## PROJECT SUCCESS SPOTLIGHT

### Engaging Youth to Increase Access to High Quality FP/RH in Malawi

MOMENTUM Private Healthcare Delivery contributed to the establishment of a positive enabling environment for the improvement of voluntary family planning/reproductive health (FP/RH) outcomes for adolescents and youth in Malawi. The project achieved this exciting result through a strategic partnership with the government of Malawi to strengthen the *National Adolescent Girls and Young Women Strategy* to increase access to and use of high quality FP/RH information and services for adolescents and youth.

Effective interventions identified in the strategy were expanded and adapted to the unique context of the programs looking to implement it. In one instance, the project supported the Tsogolo Langa program, which seeks to deliver high-quality sexual and reproductive health and rights/family planning (SRHR/FP) services to youth, to adapt the interventions to their needs. Through this support, MOMENTUM Private Healthcare Delivery worked with 32 youth clubs in the program to produce and share four “Meet the Expert” videos focused on introducing adolescent and youth sexual and reproductive health-friendly providers to adolescents and youth. These videos were widely spread through digital platforms and received more than 580,000 views. In addition to providing SRHR/FP information through digital media, MOMENTUM Private Healthcare Delivery also trained more than 900 Interpersonal Communication agents, ages 18–35, on how to engage youth in conversations about sexual and reproductive health and how to share accurate information. More than 56,000 youth were referred to FP services by these trained IPC agents.



# MALAWI BILATERAL PROJECTS

The MOMENTUM Tikweze Umoyo and MOMENTUM Tiyeni projects are two projects funded through bilateral agreements with the USAID Malawi Mission that operate independently but are affiliated with the global MOMENTUM suite of projects. Both projects build on the global MOMENTUM theory of change and use a multisectoral approach to improve access to and the quality of health services in select districts in Malawi, with a focus on youth and civic engagement. The projects support the Government of Malawi's essential health services' needs and aim to scale-up and integrate maternal, newborn, and child health and nutrition (MNCHN), voluntary family planning and reproductive health (RH/FP), WASH, and COVID-19 services. Both projects work with national and sub-national partners in different geographic areas to improve the capacity and quality of health services, ensure communities have access to information and skills to advocate for and ensure the health system responds to their needs, and to institutionalize the use of data for decision making at national and district levels. MOMENTUM Tiyeni is also supporting the [delivery of emergency response and recovery services](#) to districts affected by Cyclone Freddy, and the roll out of the national COVID-19 response.

In addition to the description above, MOMENTUM Tiyeni's geographic scope includes two districts (Mangochi and Zomba) that are part of the 'government to government' program and receive direct funding from the United States government. As such, MOMENTUM Tiyeni complements this direct support with quality improvement interventions in these districts.

## Tikweze Umoyo

More information on MOMENTUM Tikweze Umoyo is available here: [Tikweze Umoyo Factsheet](#).

## Tiyeni

More information on MOMENTUM Tiyeni is available here: [Tiyeni Factsheet](#).

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Government ministries (including Ministry of Gender, Children Disability, and Social Welfare, Ministry of Health, Ministry of Sports and Youth, and Ministry of Water and Sanitation), Amref Health Africa Malawi, D-tree, Emanuel International, Family Health Services, Family Planning Association of Malawi (FPAM), WaterAid, and Youth Wave

### PERIOD OF PERFORMANCE

August 2022 – August 2027

### GEOGRAPHIC COVERAGE

Chitipa, Karonga, Kasungu, Nkhotakota, and Salima districts

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### PERIOD OF PERFORMANCE

July 2022 – July 2027

### GEOGRAPHIC COVERAGE

Chikwawa, Dowa, Lilongwe, Machinga, Mangochi, Mulanje, and Zomba districts

# MOZAMBIQUE

## MOMENTUM Country and Global Leadership

MOMENTUM Country Global Leadership provides technical assistance (TA) to the Instituto Nacional de Saúde (INS) on the [Sistema Comunitário de Vigilância em Saúde e de Eventos Vitais \(Sis-COVE\)](#). Sis-COVE monitors births, deaths, and other health indicators in 700 randomly selected geographic clusters, generating all-cause and cause-specific mortality statistics at national and subnational levels. The focus of the project's TA is on supporting and promoting the continued operation of Sis-COVE with a gradual reduction in the need for external assistance. The project aims to reinforce the INS's capacity to maintain the quality of the data generated and help strengthen their local funding and management structures that will allow Sis-COVE to continue its operations.

### FEATURED ACTIVITIES

- Partnering with the INS to strengthen the Sis-COVE platform with state-of-the-art data collection tools and increase local capacity for data management, analysis, and dissemination. The project supports face-to-face and virtual training workshops, regular sessions on joint analytical work, field supervision visits, and support for data dissemination and use at the national and provincial levels.
- Supporting the team to collect data on vital events that were missed during 2020 and/or 2021 due to COVID-19 disruptions to confirm the completeness of verbal autopsies.
- Supporting the INS to realize a sustained, fully functional, and reliable Sis-COVE platform, led and directed by the INS with minimal external technical support. The project facilitates regular high-level meetings between INS, National Institute of Statistics, D4H, the Planning Department of the Ministry of Health, and the civil registration and vital statistics (CRVS) unit at the Ministry of Justice to strengthen linkages between Sis-COVE, DHIS2, and CRVS, as well as other relevant systems to maximize the utility of the system.

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### IN-COUNTRY PARTNERS

Instituto Nacional de Saúde (INS)

### PERIOD OF PERFORMANCE

October 2022 – September 2024

### GEOGRAPHIC COVERAGE

National

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES



# MOZAMBIQUE

## MOMENTUM Private Healthcare Delivery

### Expanding and Improving Access to FP/RH and MNCH in the Private Sector

MOMENTUM Private Healthcare Delivery in Mozambique completed a New Partnerships Initiative work plan in 2023 that focused on private sector engagement and localization with youth and women-led community-based organizations. The project is building on that completed work through a new field support work plan focusing on the expansion and access to quality of FP/RH and MNCH services in the private sector. The new project activities aim to:

- Expand and sustain access to quality MNCH/FP/RH information, products, and services.
- Improve the enabling environment in which the private sector operates by engaging private pharmacies and clinics alongside the public sector.
- Expand and improve existing health care offerings in the private sector, in service of continued growth to meet the needs of the population.

#### FEATURED ONGOING ACTIVITIES

- Conducting assessments of private pharmacies and clinics throughout Nacala Porto City and Nampula City to prioritize which facilities will be supported

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#### IN-COUNTRY PARTNER

[Confederation of Economic Associations](#)

#### PERIOD OF PERFORMANCE

***Expanding and Improving Access to Quality FP/RH/ MNCH through the Private Sector Activities (Expanding FP/RH/MNCH activities):*** May 2023 – September 2024

***Expanding FP Services through the Private Sector and Localization (FP & Localization activities):*** September 2021 – February 2023 (completed)

#### GEOGRAPHIC COVERAGE

***Expanding FP/RH/MNCH activities:*** Maputo, Nampula City, and Nacala Porto City

***FP & Localization activities:*** Maputo City and Nampula Province (completed)



by MOMENTUM and working with the selected facilities to develop quality of care plans fit to meet facility needs.

- Providing training to private providers on clinical skills in areas such as ANC, delivery, BEmONC services, child and newborn health.
- Improving or establishing referral pathways between MOMENTUM-supported private facilities and other private and public sector facilities.
- Supporting improved reporting and use of data in the private sector through digitization of paper-based tools and ensuring private sector data is reported into Ministry of Health data repositories.

- Collaborating with private sector associations such as the Private Pharmacy Association and the Private Health Providers Association to conduct organizational capacity assessments to identify gaps and co-implement plans for improvement. This support will enable the associations to strengthen their collaboration with the Ministry of Health and improve their systems and overall quality of services.
- Training and supporting pharmacy staff to improve identification of danger signs and referrals of sick children to increase access to and use of primary health care for marginalized urban populations.



## COMPLETED

### Expanding the Availability of Family Planning Services for Youth Through the Private Health Sector and Localization

In Mozambique, MOMENTUM Private Healthcare Delivery collaborated with public and private partners to strengthen the health system’s capacity to increase demand for high-quality voluntary family planning (FP) services among youth within the context of informed choice. The project worked with key national stakeholders and USAID/Mozambique to expand private health sector availability of high-quality FP and related

services in Maputo City and Nampula Province, building on recommendations from [“Strengthening Private Sector Provision of Voluntary Family Planning and Select Primary Health Care Services in Mozambique,”](#) a USAID-funded assessment. The featured activities aimed to answer the following learning questions:

- Supply: How might we enhance the private sector’s contributions to the health system?
- Demand: How might we build the capacity of local civil society organizations (CSOs) to deliver quality demand creation activities for FP products and services?

## COMPLETED FEATURED ACTIVITIES

- Worked with private sector partners (healthcare facilities and pharmacies) to launch a pilot to test data registration and reporting tools. The tools helped to strengthen private sector collation of data and sharing of data with the government.
- Conducted a rapid evaluation of the data reporting process and tools which recommended the need to improve and consolidate data reporting from the private sector to the Ministry of health; include private sector providers in future trainings; and secure continuous support for district health authorities for monitoring and supportive supervision.
- Worked with two CSOs active in the FP space to tailor *Vale-a-Pena* (“It’s Worth It” project) tools and processes, originally used with rural communities, for the cultural, religious, and socioeconomic contexts of the communities the CSOs serve.
- Conducted trainings for 20 CSO staff on VAP and other demand generation tools. The project also trained CSO staff on adaptive management techniques, such as: designating an internal learning team to regularly review qualitative and quantitative data to make improvements to activity implementation; engaging in scenario planning in alignment with evolving COVID-19 responses; and investing in relationship-building to include a broad range of community perspectives.
- Strengthened the capacity of youth CSO staff to supervise FP awareness-raising and demand-generation activities within the context of informed choice, by equipping staff with demand-creation tools and resources, and by providing technical assistance to strengthen organizational capacities like governance and financial management.
- Improved linkages between CSO activities and FP services at high quality service delivery points by ensuring activities were coordinated with the Ministry of Health and local health authorities.

### HEALTH TOPICS



### FOCUS AREAS



### CROSS-CUTTING THEMES





# MOZAMBIQUE

## MOMENTUM Routine Immunization Transformation and Equity

MOMENTUM Routine Immunization Transformation and Equity provides tailored technical assistance to strengthen the implementation of Mozambique's Reaching Every District/Reaching Every Child (RED/REC) approach at the provincial, district, and operational levels. The project works with subnational stakeholders to identify and understand the root causes of persistent immunization challenges and jointly create solutions to overcome them. The project also provides technical assistance to COVID-19 vaccine rollout efforts; these efforts focus on policy and planning, developing a data management system, strengthening health care worker capacity, enhancing communications activities to improve vaccine demand and uptake, strengthening supply chain best practices for robust tracking of all vaccines, and supporting the implementation of approaches to integrate COVID-19 vaccination into routine immunization and primary health care.

### FEATURED ACTIVITIES

- Collaborating with provincial and district health offices to jointly create and test approaches to operationalize RED/REC strategy, strengthen microplanning and service delivery strategies in the context of COVID-19, and use findings from a baseline assessment to better understand the barriers to routine immunization coverage in Mozambique.
- Consulting with the Expanded Program on Immunization (EPI) and the Ministry of Health (MISAU) Division of Health Promotion to assess their immunization-focused social and behavior change efforts and needs. The project is creating interventions to leverage motivators and overcome barriers to child immunizations, as well as engage supporting actors to increase demand for services.

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### IN-COUNTRY PARTNERS

Directorates of Health; District Health, Women, and Social Action Services; [Ministry of Health \(MISAU\)](#)/Expanded Program on Immunization; [National Institute of Statistics](#); Provincial Health Services (SPS); [Alcançar](#); [Clinton Health Access Initiative \(CHAI\)](#); Confederation of Economic Associations; [Elizabeth Glaser Pediatric AIDS Foundation](#); [Friends in Global Health](#); [Gavi](#); [Improved Family Planning Initiative](#); Inter-religious Program against Malaria; [Medicines, Technologies, and Pharmaceutical Services \(MTaPS\) Program](#); [Procurement and Supply Chain Management Project \(PSM\)](#); [Save the Children](#); [Transform Nutrition](#); [UNICEF](#); [VillageReach](#); and [World Health Organization](#)

### PERIOD OF PERFORMANCE

February 2021 – March 2024

### GEOGRAPHIC COVERAGE

Gaza, Nampula, Zambézia provinces

- Working with national-level stakeholders to identify high priority populations and design targeted service delivery strategies and adapted microplanning approaches to reach these groups with COVID-19 vaccines. In the provinces of Gaza,

Nampula, and Zambézia, the project works with EPI and partners to deliver the COVID-19 vaccine to hard-to-reach and high priority populations (health care workers, elderly populations, adolescents, and people living with comorbidities).

- Strengthening the capacity of healthcare workers at provincial and district levels to optimize availability of the COVID-19 vaccine by carrying out supportive supervision to implement quality service delivery strategies and ensure supply chain planning is tailored to service delivery.
- Collaborating with partners at the community level to inform the design of tailored strategic communications plans and community engagement activities to promote trust in and demand for COVID-19 vaccines. The project engages health

professional associations to encourage health worker acceptance of the COVID-19 vaccine and support them to become vaccine advocates within their communities.

- Supporting MISAU to improve the identification and quantification of districts and health facilities with zero-dose children through data triangulation and community mapping. Prioritization of interventions to support these districts and facilities is based on the number of zero-dose children and the frequency of vaccine stockouts.
- Strengthening the capacity of district health offices and partners to conduct forecasting of vaccines and related supplies needs using alternative population target estimates based on previous vaccination data.

#### HEALTH TOPICS



#### FOCUS AREAS



#### CROSS-CUTTING THEMES



## PROJECT SUCCESS SPOTLIGHT

### Accelerating Progress towards Improving Vaccination Uptake for all Children

In Mozambique, MOMENTUM Routine Immunization Transformation and Equity improved the quality of care for routine immunization and expanded COVID-19 partnership efforts by strengthening the capacity of district governments and health facilities. Using their immunization standards-based management and recognition tool, the project conducted baseline assessments of immunization performance across eight districts in Nampula and in 18 health facilities across two districts in the Zambézia province. Results from the baseline assessments were used to inform activity work plans and prioritize facilities in need of support. The project also provided extensive support through integrated supervision, technical assistance, and trainings to an additional 55 health facilities and 15 districts in Nampula and 53 health facilities and eight districts in Zambézia province. Through this support, the project helped districts and health facilities to update their microplans; identify interventions to reach communities and children with low-to-no vaccine uptake; print and distribute key resources to improve quality of immunization services; and develop action plans to overcome other challenges that health facilities face. Facilities in project-supported areas have seen impressive results since the start of the project, including more than:

- 500,000 live births received a birth dose of BCG vaccine for tuberculosis
- 350,000 surviving infants under 12 months received the first pentavalent dose (DTP1)
- Nearly 300,000 children under 12 months received the third pentavalent dose (DTP3)
- 400,000 surviving infants received the first Meningococcal vaccine (MCV) dose

To expand COVID-19 partnership efforts and increase the uptake of the COVID-19 vaccine, MOMENTUM Routine Immunization Transformation and Equity implemented different types of interventions. The project, along with their partner the Confederation of Economic Associations (CTA), led by example by addressing their own staff's barriers to obtaining the COVID-19 vaccine. They gave employees and their family members permission to be vaccinated during work hours, provided transportation to vaccination sites, and shared information about the safety and effectiveness of COVID-19 vaccines. The project also launched a mobile brigade at the National Conference for the Private Sector in Maputo, providing 55 people with direct and easy access to the COVID-19 vaccine. During the conference, the President of Mozambique, Filipe Nyusi, publicly spoke on the partnership between CTA and MOMENTUM, emphasizing the importance of overcoming vaccine hesitancy and reassuring people of COVID-19 vaccine safety and efficacy. With direct support from the U.S. Government and through MOMENTUM's innovative efforts, nearly 250,000 people received a first dose of a COVID-19 vaccine and more than 260,000 people received a booster dose of a COVID-19 vaccine between June 2022 and June 2023.



# MOZAMBIQUE

## MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics supports national MNCH/FP/RH programs to improve access to quality, safe obstetric surgical care and FP services in Mozambique. The project collaborates with local partners including the Mozambican Ministry of Health (MISAU), provincial Directorates of Health, and Focus Fistula. Collective areas of focus include: providing high-quality services for cesarean delivery (CD) with medical indication; preventing and treating obstetric and iatrogenic fistula; offering targeted technical and capacity strengthening assistance related to healthy timing and spacing of pregnancy; increasing awareness of LARCs; and building the capacity of healthcare workers to provide quality LARC services.

### FEATURED ACTIVITIES

- Partnering with Focus Fistula to support and strengthen the capacity of public sector health providers for surgical fistula repair and integrate key practices in gender-based violence (GBV) screening and referral, FP, and physiotherapy into fistula care. Focus Fistula is a nongovernmental organization that helps scale up fistula prevention and treatment of women in Mozambique and Southern Africa.
- Developing community social and behavioral change activities to improve the quality of fistula prevention, FP, and MH care services and increase their use.
- Providing team-based training and supportive supervision for maternal and child health nurses, anesthetists, surgical staff, obstetric providers, and auxiliary staff working in public facilities in targeted districts to identify women who are medically

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### IN-COUNTRY PARTNERS

[Ministério da Saúde \(MISAU\)](#), Focus Fistula, and United Nations Population Fund (UNFPA)

### PERIOD OF PERFORMANCE

October 2021 – April 2024

### GEOGRAPHIC COVERAGE

Nampula (Angoche, Marrere, Memba, Moma, Monapo, Nacala-Porto, Nampula city, and Ribáuè districts) and Niassa (Cuamba, Lago, Lichinga, Mandimba, and Marrupa districts) provinces

eligible for CD and fistula repair and deliver high-quality surgeries.

- Conducting training for maternal and child health doctors, nurses, surgeons, and surgical technicians in LARCs and permanent contraceptive methods. Training covers client counseling, management of side effects, and insertion and removal techniques for postpartum intrauterine device (PPIUD) and implants. Training on the provision of permanent methods focuses on immediate post-cesarean and postpartum tubal ligation and vasectomy.
- Supporting approaches to maintaining high-quality surgical services, including dissemination and

local adoption and adaptation of evidence-based guidelines for labor management, decision-making on CD, fistula prevention, and fistula treatment with catheterization.

- Understanding the public sector health facilities' need and procurement process for basic medical equipment and surgical supplies, in alignment with the project's procurement framework. Findings from this assessment will inform the co-creation

of plans to address identified gaps with MISAU and the supported facilities.

- Identifying gaps in the health management information system that hinder public health providers' ability to monitor, support, and strengthen the provision of obstetric surgical services. Findings will contribute to the development of an action plan for improvement that includes priority indicators, training needs, and data portals and banks.



## MATERNIDADE

### HIGHLIGHTS

- **20 surgeons and surgical technicians** were trained in surgical fistula diagnosis and repair.
- Nearly **200 women received fistula surgical repairs** at MOMENTUM-supported facilities and through training campaign efforts organized by MOMENTUM local partner, Focus Fistula.
- More than **500 health care workers in 14 referral hospitals** were trained in infection prevention and control.

# ZAMBIA

## MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Zambia to strengthen the availability of and access to quality MNCHN/FP/RH services in all 23 districts of the Central and Northern provinces. By implementing a comprehensive, all-systems approach at both the facility and community levels, the project works to improve demand and uptake of MNCHN/FP/RH services, ensure equitable access to quality care, and ultimately improve health outcomes for women and children.

### FEATURED ACTIVITIES

- Collaborating with MOH and the Churches Health Association of Zambia to provide technical support to public health facilities to improve the delivery and quality of essential health services by:
  - Strengthening quality assurance and quality improvement approaches using a comprehensive system view that focuses on both technical quality and clients' experience of care.
  - Building capacity to use data for adaptive management and accountability.
  - Strengthening clinical capacity and mentorship programs for health care providers.
  - Improving forecasting to minimize stockouts of critical supplies.
  - Incorporating improved sanitation and infection prevention and control measures into facility improvement plans to reduce the spread of infection, and strengthening monitoring and accountability systems for water, sanitation, and hygiene/infection prevention and control (WASH/IPC).

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### IN-COUNTRY PARTNERS

Ministry of Health, Churches Health Association of Zambia, and Copper Rose Zambia

### PERIOD OF PERFORMANCE

November 2021 – October 2024

### GEOGRAPHIC COVERAGE

Central and Northern provinces

- Enabling key behaviors at different levels of the system to drive supply and demand improvement and strengthen the Government of Zambia's capacity to effectively invest in social and behavior change activities to improve overall service quality.
- Supporting local governments to enhance their WASH/IPC action plans, supplies, and protocols to strengthen the enabling environment for improved WASH/IPC services and outcomes in facilities and communities.
- Working with the MOH to address GBV by conducting an assessment of health system readiness for GBV response and develop action plans to address identified issues. The action plan will seek to address linkages to health services such as counseling, emergency contraceptives, FP, pre-exposure prophylaxis (PrEP), screening and syndromic management for STIs. The project is also

helping integrate GBV topics into training for health providers, community leaders, and other local stakeholders to improve their skills to serve as first responders and link survivors to support services, including counseling and safety planning.

- Partnering with Copper Rose Zambia, a Zambian youth-led organization, to increase awareness and use of health services by young people by strengthening the capacity of focal points at the district and facility levels to use evidence-based, multisectoral youth-engagement strategies. Focal points are district staff that both provide services in youth spaces

at the facility level and coordinate community peer educators and youth activities.

- Collaborating with community-level partners, such as neighborhood health committees and Safe Motherhood Action Groups, to strengthen their MNCHN/FP/RH and WASH outreach services. Focus areas include: using demand-creation tools; developing annual workplans; analyzing and disseminating data; strengthening community-facility linkages; and increasing representation of adolescents, women, and other underrepresented groups in the community in leadership roles.





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