MOMENTUM works alongside governments, local and international private and civil society organizations, and other stakeholders to accelerate improvements in maternal, newborn, and child health. Building on existing evidence and experience implementing global health projects and interventions, we help foster new ideas, partnerships, and approaches and strengthen the resiliency of health systems.

MOMENTUM Knowledge Accelerator is funded by the U.S. Agency for International Development (USAID) as part of the MOMENTUM suite of awards and implemented by Population Reference Bureau (PRB) with partners JSI Research and Training Institute, Inc. and Ariadne Labs under USAID cooperative agreement #7200AA20CA00003. For more about MOMENTUM, visit www.usaidmomentum.org. The contents of this report are the sole responsibility of PRB and do not necessarily reflect the views of USAID or the United States Government.

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Suggested Citation
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**ACRONYMS LIST**

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<tr>
<th>Acronym</th>
<th>Description</th>
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<tr>
<td>BF-APEA</td>
<td>Behaviorally focused applied political economy analysis</td>
</tr>
<tr>
<td>CHWs</td>
<td>Community health workers</td>
</tr>
<tr>
<td>CSOs</td>
<td>Civil society organizations</td>
</tr>
<tr>
<td>DHMTs</td>
<td>District health management teams</td>
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<tr>
<td>EPMM</td>
<td>Ending preventable maternal mortality</td>
</tr>
<tr>
<td>FBOs</td>
<td>Faith-based organizations</td>
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<tr>
<td>FLHWs</td>
<td>Frontline health workers</td>
</tr>
<tr>
<td>FP</td>
<td>Voluntary family planning</td>
</tr>
<tr>
<td>GBV</td>
<td>Gender-based violence</td>
</tr>
<tr>
<td>HCD</td>
<td>Human-centered design</td>
</tr>
<tr>
<td>HMIS</td>
<td>Health management information system</td>
</tr>
<tr>
<td>iCCM</td>
<td>Integrated community case management</td>
</tr>
<tr>
<td>IPC</td>
<td>Infection prevention and control</td>
</tr>
<tr>
<td>ITOCA</td>
<td>Integrated technical organizational capacity assessment</td>
</tr>
<tr>
<td>IUD</td>
<td>Intrauterine device</td>
</tr>
<tr>
<td>LARC</td>
<td>Long-acting reversible contraceptives</td>
</tr>
<tr>
<td>MNCHN</td>
<td>Maternal, newborn, and child health, and nutrition</td>
</tr>
<tr>
<td>MNCH/FPRH</td>
<td>Maternal, newborn, and child health/voluntary family planning/reproductive health</td>
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<tr>
<td>MNCHN/FPRH</td>
<td>Maternal, newborn, and child health and nutrition/voluntary family planning/reproductive health</td>
</tr>
<tr>
<td>MIP</td>
<td>Malaria in pregnancy</td>
</tr>
<tr>
<td>MOH</td>
<td>Ministry of Health</td>
</tr>
<tr>
<td>MPDSR</td>
<td>Maternal and perinatal death surveillance and response</td>
</tr>
<tr>
<td>NGOs</td>
<td>Non-governmental organizations</td>
</tr>
<tr>
<td>PHE</td>
<td>Population, health, and environment</td>
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<tr>
<td>PNC</td>
<td>Postnatal care</td>
</tr>
<tr>
<td>PPFP</td>
<td>Postpartum family planning</td>
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<tr>
<td>QI</td>
<td>Quality improvement</td>
</tr>
<tr>
<td>Acronym</td>
<td>Description</td>
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<tr>
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<td>-----------------------------------------------</td>
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<tr>
<td>RED/REC</td>
<td>Reaching every district/reaching every child</td>
</tr>
<tr>
<td>RH</td>
<td>Reproductive health</td>
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<tr>
<td>RMC</td>
<td>Respectful maternity care</td>
</tr>
<tr>
<td>SBCC</td>
<td>Social and behavior change communication</td>
</tr>
<tr>
<td>SNET</td>
<td>Social norms exploration tool</td>
</tr>
<tr>
<td>SSNB</td>
<td>Small and sick newborn</td>
</tr>
<tr>
<td>TB</td>
<td>Tuberculosis</td>
</tr>
<tr>
<td>UN</td>
<td>United Nations</td>
</tr>
<tr>
<td>UNICEF</td>
<td>United Nations Children's Fund</td>
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<tr>
<td>UNFPA</td>
<td>United Nations Population Fund</td>
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<tr>
<td>WASH</td>
<td>Water, sanitation, and hygiene</td>
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<tr>
<td>WHO</td>
<td>World Health Organization</td>
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INTRODUCTION

MOMENTUM is a dynamic suite of six distinct yet related awards working with governments and institutions in USAID partner countries to accelerate reductions in maternal, newborn, and child death and disability. The six global awards work collectively across diverse focus areas and settings to support partner country goals to improve maternal, newborn, and child health, nutrition, voluntary family planning, and reproductive health (MNCHN/FP/RH) outcomes, as described in Figure 1 below.

The suite implements projects that support countries in their efforts to strengthen the capacity and resilience of community and health systems to introduce, deliver, scale up, and sustain the use of evidence-based, high-quality MNCHN/FP/RH services and care. This reference brief provides an overview of MOMENTUM projects and their completed or ongoing activities in the East Africa region. As of May 2022, MOMENTUM partner countries in this region include Burundi, Democratic Republic of the Congo (DRC), Kenya, Rwanda, South Sudan, Sudan, Tanzania, and Uganda.

FIGURE 1. THE MOMENTUM SUITE OF AWARDS

- **Integrated Health Resilience**: Improving MNCHN/FP/RH in fragile and conflict-affected settings.
- **Country and Global Leadership**: Strengthening country capacity and contributing to global technical leadership and policy dialogue in MNCHN/FP/RH.
- **Private Healthcare Delivery**: Strengthening private provider contributions to MNCHN/FP/RH.
- **Safe Surgery in Family Planning and Obstetrics**: Improving access to and use of safe surgery for maternal health and voluntary family planning.
- **Routine Immunization Transformation and Equity**: Strengthening immunization programs to reach all who are eligible with high-quality vaccination services.
- **Knowledge Accelerator**: Facilitating learning, adaptation, innovation, knowledge sharing, and strategic communication for MOMENTUM.
MOMENTUM TOPICS, AREAS, AND THEMES, BY COUNTRY

The MOMENTUM suite supports partner countries to address a wide range of issues, tailoring project activities to each of their unique contexts and needs. The table below lists where each topic, focus area, or theme is being addressed in the East Africa Region.

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<tr>
<th>TOPIC / FOCUS AREA / THEME</th>
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<td>CHILD HEALTH</td>
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<td>COVID-19</td>
<td>DRC, Kenya, South Sudan, Tanzania, Uganda</td>
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<td>IMMUNIZATION</td>
<td>DRC, Kenya, South Sudan, Tanzania, Uganda</td>
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<td>NUTRITION</td>
<td>DRC, South Sudan, Tanzania</td>
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<tr>
<td>VOLUNTARY FAMILY PLANNING / REPRODUCTIVE HEALTH</td>
<td>Burundi, DRC, Kenya, Rwanda, South Sudan, Tanzania, Uganda</td>
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<td>WATER, SANITATION, AND HYGIENE/ INFECTION PREVENTION AND CONTROL</td>
<td>DRC, Sudan, Tanzania, Uganda</td>
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<td><strong>FOCUS AREAS</strong></td>
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<td>CAPACITY STRENGTHENING</td>
<td>Burundi, DRC, Kenya, Rwanda, South Sudan, Sudan, Tanzania, Uganda</td>
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<td>COLLABORATING, LEARNING, AND ADAPTING</td>
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<td>DIGITAL HEALTH</td>
<td>DRC, Kenya, South Sudan, Tanzania</td>
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<td>FRAGILE SETTINGS</td>
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<td>GENDER</td>
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<td>POPULATION, ENVIRONMENT, AND DEVELOPMENT</td>
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<td>URBAN HEALTH</td>
<td>DRC, South Sudan, Uganda</td>
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<tr>
<td>MARGINALIZED POPULATIONS</td>
<td>DRC, South Sudan, Tanzania, Uganda</td>
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<tr>
<td>YOUTH</td>
<td>DRC, Kenya, South Sudan, Sudan, Tanzania, Uganda</td>
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MOMENTUM Private Healthcare Delivery

In Burundi, MOMENTUM Private Healthcare Delivery collaborates with the Ministry of Public Health and partner organizations to strengthen governance of and support to the private sector to improve the quality and coverage of its maternal, newborn, and child health, voluntary family planning and reproductive health (MNCH/FP/RH) and malaria services. To do so, the project works to strengthen the capacity of private health care providers; increase demand for quality health care services; improve engagement between the private and public sectors; and support increased participation in and ownership of project activities and objectives by Burundian organizations.

FEATURED ACTIVITIES

- Engaging private (both networked and non-networked) and faith-based health care providers to understand their motivations and interests to expand and improve the quality of their health services. Findings from these discussions will inform the design of activities to improve service delivery and quality.

- Adapting training curricula and tools for MNCH/FP/RH and malaria services to meet private providers’ needs and to integrate a focus on client experience as a key component of quality of care. In collaboration with partners, the project will then train private providers on the revised curricula.

PROJECT CONTACTS

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IN-COUNTRY PARTNERS

Association National pour la Franchise Sociale (ANFS, National Association of Social Franchise); and Réseau des Confessions Religieuses pour la Promotion de la Santé et le Bien-être Intégral de la Famille (RCBIF, Network of Religious Denominations for the Promotion of Health and the Integral Well-Being of the Family)

PERIOD OF PERFORMANCE

February 2021 – September 2022

GEOGRAPHIC COVERAGE

Bubanza, Bujumbura Mairie, Bujumbura Rural, Bururi, Cibitoke, Gitega, Kayanza, Makamba, Muyinga, Ngozi, Rumonge, and Rutana provinces
• Supporting project partners (ANFS and RCBIF) in strengthening their technical and organizational capacity to deliver high-quality health care services and increasingly taking on implementation responsibilities and ownership of project activities.

• Collaborating with the Ministry of Health, through public-private working sessions, to identify and act upon opportunities for greater engagement of private health care providers at national and sub-national levels.

• Strengthening continuous data collection and use by private providers around client experience of care to enhance service provision and meet the needs of communities.
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience partners with the Democratic Republic of the Congo (DRC) Ministry of Health to improve MNCHN/FP/RH outcomes and strengthen the health resilience of health systems and communities. The project works with Ministry of Health (MOH) offices in ten select health zones in the eastern DRC region as part of the national post-Ebola transition and recovery project to restore, stabilize, and sustain functional public and private primary health care.

FEATURED ACTIVITIES

- Developing and testing the Fragility, Crisis Sensitivity, and Complexity (F2C) Assessment tool. The tool will help identify recent and current shocks, stressors, and crises impacting health care; provide contextual information and data on broad risk scenarios for health resilience work; and provide a baseline and framework to monitor the project’s context as resilience activities begin.

- Supporting scale up of community-based surveillance activities from a previous USAID Ebola project to include: surveillance of infectious diseases (such as Ebola and COVID-19); provision of primary health information through house-to-house visits; and referrals to health facilities for primary health care services (including antenatal care, well-child and immunization visits, nutrition, and family planning).

- Strengthening water, sanitation, and hygiene (WASH) and infection prevention and control practices to maintain essential health services, building on enhancements made during the recent Ebola resurgence with support from USAID’s Bureau for Humanitarian Assistance and other country partners.

- Providing support to community and facility-based service providers to strengthen their tuberculosis (TB) screening, rapid testing, treatment, and counseling services.

- Improving access to essential health services by supporting the institutionalization of community care sites that include integrated community case management (iCCM), screen for malnutrition, provide referrals for suspected TB, and promote voluntary family planning.

- Working with the North Kivu provincial health department and health zone offices to improve their annual operational planning system, strengthen routine health information systems, and enhance the supervisory and mentoring systems at health facilities.

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Ministry of Public Health (MOH), Better Maternal and Child Health Results Project (PDSS), Forcier Consulting, SANRU, Sante Plus, and UNFPA

PERIOD OF PERFORMANCE
September 2020 – September 2022

GEOGRAPHIC COVERAGE
10 health zones within North Kivu province situated around Beni, Butembo, and Goma
- Supporting the MOH to roll out its COVID-19 vaccination project and to improve access to the vaccine for priority populations.

- Conducting activities related to protection against sexual exploitation and abuse (PSEA) awareness.

The project coordinates with the MOH and the Gender-Based Violence Technical Working Group to provide training resources and materials to health providers and community health workers and to develop a PSEA monitoring and compliance plan.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery works in the DRC (and Nigeria and Tanzania) to conduct a study titled “Exploring Variations in Cost Drivers of Publicly Provided and Privately Provided Family Planning (FP) and Maternal Health (MH) Services in Three Countries.” The research assesses the costs of key FP and MH services in three public, three private for-profit, and three private nonprofit facilities in each country. Facility selection will include three dispensaries, three health centers, and three hospitals. Results will provide insights into cost structures and drivers for FP and MH services in the public and private sectors, which will help inform policymaking for resource allocation in the DRC.

FEATURED ACTIVITIES

• Adapting Avenir Health’s OneHealth costing modeling tool to include a private provider perspective and applying it to collect information on and evaluate the unit costs and cost drivers of FP and MH services in the DRC.

• Interviewing stakeholders in the public, private for-profit, and private nonprofit sectors to assess potential opportunities for and barriers to increased involvement of private providers in the delivery of FP and MH services.

• Disseminating results and key recommendations with stakeholders so policymakers have clearer costing data to inform decisions about resource allocation for FP and MH services in the public and private sectors.

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PERIOD OF PERFORMANCE
July 2021 – September 2022

GEOGRAPHIC COVERAGE
Kinshasa And Surrounding Areas
MOMENTUM Routine Immunization Transformation and Equity

MOMENTUM Routine Immunization Transformation and Equity supports the DRC Ministry of Health’s Expanded Program on Immunization (EPI). This collaboration focuses on identifying and addressing barriers to equitable immunization coverage and supporting the implementation of the government’s comprehensive routine immunization strengthening plan (the Mashako Plan) and the Kinshasa Declaration for the Eradication of Polio. MOMENTUM Routine Immunization Transformation and Equity also provides technical assistance to the Ministry of Health on the introduction of the COVID-19 vaccine and helps identify and develop solutions to potential problems throughout the vaccine’s roll out, such as barriers to planning and vaccine demand, acceptance, uptake, access, and coverage.

FEATURED ACTIVITIES

- Developing and implementing data collection tools to assess the root causes of persistent barriers to equitable routine immunization coverage and identify high-potential interventions and strategies to address them. The project will test high-potential interventions, including quasi-experimental evaluations, trials of improved practices, and human-centered design (HCD) approaches such as prototyping.

- Collaborating with project partners to explore and co-create solutions to address critical barriers to success. These include health worker motivation and performance; subnational capacity to micro-map and microplan to identify and reach zero-dose populations; local resource allocation to support outreach services; supply chain bottlenecks; and supervision approaches that go beyond data extraction to improve health worker performance and cultivate a culture of data use to inform decision-making.

- Using HCD approaches to strengthen the capacity of actors at all levels of the health system to engage in iterative problem-solving, adaptive learning, and quality improvement.

PROJECT CONTACTS

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IN-COUNTRY PARTNERS

Ministry of Public Health, Programme Elargi de Vaccination (Expanded Program on Immunization), Bill and Melinda Gates Foundation (BMGF), Breakthrough ACTION, Gavi, GRID3, Integrated Governance Activity (IGA), Integrated HIV/AIDS Project (IHAP), International Federation of the Red Cross (IFRC), Integrated Health Program (PROSANI), Kinshasa School of Public Health, PREMISE, Pygma, Sanru, VillageReach, U.K. Foreign Commonwealth and Development Office (FCDO), UNICEF, U.S. Centers for Disease Control and Prevention (CDC), World Bank, WHO, and World Relief

PERIOD OF PERFORMANCE

November 2020 – April 2023

GEOGRAPHIC COVERAGE

Haut-Katanga, Kasai-Central, Kasai-Oriental, Kinshasa, Kongo Central, Lualaba Provinces
• Providing targeted technical assistance to support the introduction of the COVID-19 vaccine by helping partners to:
  o Plan for equitable service delivery at the provincial, health zone, and health area levels.
  o Strengthen service delivery modalities and health worker capacity to support the high-quality delivery of vaccinations.
  o Implement a risk communication plan to address misinformation around the vaccine.

• Promote community engagement and implement social and behavior change activities to improve acceptance of and demand for the vaccine among priority populations.

• Strengthen vaccine safety and surveillance activities, including developing the COVID-19 vaccine District Health Information Software (DHIS)-2 data management module.
MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics works to build capacity and leadership in the Democratic Republic of the Congo (DRC) to provide respectful, holistic maternity care, including safe surgery to prevent and treat female genital fistula and safe surgical removal of the uterus during or directly after pregnancy due to life threatening complications, including hemorrhage. The project also supports partners in the DRC to improve the quality of FP services by expanding access to more voluntary contraceptive options, including long-acting and permanent FP methods, on the basis of informed choice.

FEATURED ACTIVITIES

- Promoting the expansion of comprehensive emergency obstetric and neonatal care at selected Centers of Excellence by training surgical teams in safe cesarean delivery and hysterectomy.

- Strengthening clinical capacity to provide indwelling bladder catheterization to prevent fistula, FP services, and screening/referrals for gender-based violence. The project supports capacity building for facilities and health providers in urban/peri-urban areas through the dissemination of new guidelines and by delivering clinical training on the counseling and provision of LARCs and permanent methods as part of the full range of voluntary FP methods.

- Integrating simple, tested systems for fistula screening and referral into existing community and primary health care platforms, including household visits, community gatherings, postpartum/postnatal care, FP information and service contacts, and digital health platforms.

- Supporting government efforts to manage and sustain the National Family Planning Coordination Platform and effectively involve it in coordination, advocacy, and engagement activities with the MOH, donors, and other stakeholders. The project also works to strengthen the National Family Planning Coordination Platform’s capacity to provide preservice and in-service clinical training, coaching, and mentoring through the use of standardized checklists to assess surgical competencies, including counseling, informed consent, anesthesia, surgical procedures, pre- and post-operative care, and IPC.

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Florent Kalenga, FP/RH and Gender Specialist (fkalenga@usaid.gov)

IN-COUNTRY PARTNERS

DRC National Reproductive Health Program (PNSR), DRC Integrated Health Project (IHP/PROSANI), HEAL Africa Hospital, Panzi Hospital, and St. Joseph Hospital

PERIOD OF PERFORMANCE

August 2021 – September 2025

GEOGRAPHIC COVERAGE

Haut-Lomami, Ituri, Kasai Central, Kinshasa, North Kivu, and South Kivu provinces
• Strengthening the capacity of facilities, health zones, and provinces to routinely collect and report service delivery data, conduct quality reviews of maternal and neonatal mortality and morbidity and surgical outcomes, and take appropriate action to improve performance.

• Supporting the National Fistula Working Group’s efforts to advance the implementation of the current national fistula strategy and in development of the next phase of the strategy.

• Reviewing HMIS indicators, national monitoring and evaluation frameworks, and other data sources to recommend priority indicators and client record revisions to strengthen oversight and quality improvement for safe surgery.
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Kenya and local partners to advance Kenya’s sustainable development goals by building the health system’s commitment and capacity to improve the health of all Kenyans. The project addresses challenges posed by decentralization of the health system and services while promoting sustainability and local ownership of approaches to improve MNCHN/FP/RH outcomes for women and girls. Through an emphasis on partnership and multisectoral collaboration involving co-creation, collaboration, learning, and adaptation, the project aims to contribute to more equitable access to and use of quality health services that are responsive to all Kenyans’ needs.

FEATURED ACTIVITIES

- Supporting the Ministry of Health (MOH) to improve national and subnational coordination of health systems planning and management in Homa Bay and Vihiga counties. This support involves working with the counties’ leadership to co-create, co-finance, and implement tailored capacity-building approaches, such as coaching and mentoring, to improve data use for adaptive management and institutionalize best practices in the delivery of high-quality MNCHN/FP/RH services. The project is supporting the two counties in the establishment of county-led quality improvement systems and teams, including strengthening maternal and perinatal death audits and response teams. Project activities will also support the implementation of robust county-led facility supervision systems, which include developing tools for supervision and supporting the roll-out of updated policies, strategies, and guidelines.

- Partnering with Youth for Sustainable Development (YSD), the project is using the Integrated Technical and Organizational Capacity Assessment (ITOCA) tool to co-develop and implement approaches to strengthen YSD’s capacity to implement youth-led social accountability work. The youth-led work includes organizing community awareness-raising sessions and radio campaigns, conducting community scorecard sessions at health facilities to identify the surrounding community’s health needs or issues, and leading coordination and follow-up activities to ensure progress on identified issues.

- Supporting the USAID-funded food security project Nawiri in Samburu and Turkana counties in its application of an adolescent- and gender-responsive health system framework to its work plan. The

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IN-COUNTRY PARTNERS
Ministry of Health (Department of Family Health, including the Division of Adolescents & School Health the Division of Neonatal & Child Health, and the Division of Reproductive & Maternal Health); County Governments of Homa Bay and Vihiga; Jacaranda Health; Midwifery Association of Kenya; National Council for Population and Development; and Youth for Sustainable Development (YSD)-Machakos Chapter

PERIOD OF PERFORMANCE
October 2021 – September 2024

GEOGRAPHIC COVERAGE
Homa Bay and Vihiga counties
The project will provide technical assistance to Nawiri to integrate adolescent health into its ongoing programs and support development of a national adolescent health assessment tool for use in assessing county-level health systems.

- **Working with Jacaranda Health in Kakamega and Kajiado counties to co-create tailored text messages for the Promoting Mothers in Pregnancy/Postpartum Through SMS (PROMPTS) digital platform. The messages will provide clients reached by PROMPTS with information about postpartum family planning.**

- **Supporting implementation of the National Hormonal IUD Scale-Up Plan by partnering with the Midwifery Association of Kenya (MAK) to strengthen its technical and organizational capacity to improve demand for and access to hormonal IUDs as part of the method mix for LARCs available to clients at public health facilities in Homa Bay and Vihiga counties. With technical support from MOMENTUM Country and Global Leadership, MAK is training health care workers in public health facilities on hormonal IUD knowledge and skills, providing follow-up supervision of trained health workers, and monitoring uptake of this method among the wider contraceptive method mix.**

- **Supporting the Ministry of Health’s Division of Reproductive and Maternal Health (DRMH) to implement a rights based family planning and quality of care intervention. The activity aims at supporting the roll out of recently launched quality of care standards for family planning and seeks to carry out a co-design workshop to design a multi-site QI intervention focused on improving quality of client-centered FP counseling and care. The co-design workshop will define measurable improvement aims and associated quality of care measures and measurement methods, including client’s experience of care. A client exit interview tool will be finalized with adaptations from several existing questionnaires that have been tested in other settings. The questionnaire will be adapted after interviews with pregnant women to tailor the tool to local contexts. MOMENTUM Country and Global Leadership will support county Quality Improvement teams from Homa Bay and Vihiga Counties to apply findings from routine client exit interviews in the quality improvement process.**

- **Working with the Kenyan government and key stakeholders to consult with national experts on the implementation of strategies for ending preventable maternal mortality (EPMM) and to provide input on a tracking tool to support national EP-MM-related goals.**

- **Collaborating with the WHO, UNICEF, and the MOH to adapt and adopt WHO-recommended quality of care standards for pediatrics, including nutrition and care for small and sick newborns. Once adopted, MOMENTUM Country and Global Leadership will support the MOH to implement these standards in the primary health care system’s service delivery settings.**

- **Partnering with the National Council for Population and Development (NCPD), a semi-autonomous government agency, to lead advocacy efforts and provide multisectoral coordination for FP and ASRH interventions. These advocacy and coordination efforts aim to raise awareness of adolescent sexual and reproductive health needs, increase budget awareness and allocation for contraceptive commodities, and integrate the implementation of population, environment and development (PED) interventions across various sectors to maximize sustainable attainment of economic, social and political goals related to FP.**
MOMENTUM Routine Immunization Transformation and Equity

Supporting planning for and management of COVID-19 vaccination

MOMENTUM Routine Immunization Transformation and Equity provides technical support to the Kenya Ministry of Health (MOH) in policy planning and coordination, human resources for health, and supply chain management and logistics. Specifically, the project partners with the MOH to strengthen systems-level interventions for introducing the COVID-19 vaccine in Kenya, such as developing a data management system and supporting capacity strengthening for healthcare workers. In close collaboration with government health officials, the project also works to strengthen and ensure robust, ongoing supply tracking for different routine vaccines in the health system and provides complementary support for COVID-19 vaccine introduction in select counties.

FEATURED ACTIVITIES

• Providing technical support and coordination at national and county levels to expand COVID-19 vaccine rollout and apply best practices in vaccine delivery. This includes supporting vaccination partners to improve standards of care and implementing evidence-based, proven strategies to reach priority groups.

• Supporting COVID-19 vaccination partners, such as USAID’s Kenya Health Partnerships for Quality Services (KHPQS), efforts to promote uptake of COVID-19 vaccinations in communities, through activities such as mobile and community outreach events.

• Engaging with county government leadership to support planning and coordination meetings and provide technical assistance for microplanning to reach priority populations with the COVID-19 vaccine, including support to adapt microplans as the COVID-19 situation evolves.

• Supporting the MOH to implement a revised training curriculum for health workers (including a refresher module) on COVID-19 vaccine introduction and counseling for clients.

• Supporting the efforts of local partners in three counties with COVID-19 vaccine rollout and facilitating technical and financial support for data review meetings in each county to encourage data use for decision-making.

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Ministry of Health (including the Kenya National Immunization Technical Advisory Group [KEN-ITAG], the National Vaccines and Immunization Program [NVIP], and National Vaccine Safety Advisory Committee); Ministry of Education, Science, and Technology; Kenya Health Partnerships for Quality Services; and Kenya Red Cross

PERIOD OF PERFORMANCE

May 2021 – February 2023

GEOGRAPHIC COVERAGE

Homa Bay, Kakamega, Nairobi, Trans-Nzoia, and Vihiga counties
Strengthening routine immunization services

MOMENTUM Routine Immunization Transformation and Equity also provides technical support to the MOH to strengthen routine immunization services. The project is working at the national level and in Homa Bay and Vihiga counties to identify and reach zero-dose and under-immunized children and other priority populations.

**FEATURED ACTIVITIES**

- Supporting the MOH to adapt the World Health Organization’s recommendations for Periodic Intensification of Routine Immunization to the Kenyan context to inform decision-making and project implementation in Kenya.
- Supporting subnational governments in micro-planning to reach zero-dose and under-immunized children with routine immunization services.
- Facilitating regular data review with partners, including monitoring of immunization supply chain data, to inform decision-making and adaptive management.
- Strengthening the capacity of facilities and health providers in Homa Bay and Vihiga counties to improve vaccine supply chain management through promoting existing resources and providing targeted facility-based mentorship and regular supportive supervision activities.
- Providing technical support to help government partners strengthen the immunization supply chain at the national and county levels.
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Rwanda and country partners to strengthen the availability and quality of maternal health and FP/RH services. The project seeks to improve access to FP methods, support the MOH’s efforts to adapt and implement global guidelines for respectful maternity care (RMC) in the Rwandan context, and strengthen the prevention and management of postpartum hemorrhage to improve the quality of maternal care.

FEATURED ACTIVITIES

- Collaborating with HDI to develop a national plan to expand the available FP methods, including fertility-awareness and self-injectable methods, then support its implementation in two targeted districts (Bugesera and Gicumbi).

- Exploring innovative and human-centered approaches to improve clients’ understanding of fertility in the postpartum period and engaging local faith-based organizations (FBO) in ensuring all women delivering in FBO facilities have access to a full range of high-quality postpartum FP methods.

- Supporting the MOH to develop an RMC policy to be integrated into Rwanda’s existing policies on MNCH/FP/RH by facilitating policy dialogue with stakeholders. This policy dialogue process leverages rich global resources, including the *State of the World’s Nursing Report: Policy Dialogue Facilitation Guide*, and builds on evidence from an ongoing RMC landscape analysis in Rwanda.

- Strengthening the Rwandan health system’s management of postpartum hemorrhage through dissemination and implementation support for recently-updated national clinical guidelines, tools and activities, and intrapartum care guidelines.

- Providing targeted capacity building to providers in select health facilities in Bugesera and Gicumbi districts to strengthen prevention and management of postpartum hemorrhage.

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PERIOD OF PERFORMANCE

June 2021 – September 2022

GEOGRAPHIC COVERAGE

Bugesera and Gicumbi districts
MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics complements the Government of Rwanda and USAID Ingobyi Activity’s ongoing efforts to sustainably improve equitable access to and provision of high-quality, voluntary, indicated, and consented safe surgery in FP and maternal health. Focus areas of work include cesarean delivery, peripartum hysterectomy, fistula prevention and treatment, and provision of voluntary long-acting reversible contraceptives (LARCs) and permanent methods. The project works with national-level actors to support an enabling environment for institutionalizing effective interventions, testing promising practices, and monitoring essential indicators. It also seeks to accelerate reductions in maternal and newborn mortality and morbidity by increasing the capacity of the health system to introduce, deliver, institutionalize, and sustain the use of evidence-based, high-quality interventions.

FEATURED ACTIVITIES

• Partnering with government and academic institutions to strengthen the health provider clinical capacity by providing ongoing professional development opportunities for general practitioners, nurse/midwives, and anesthetists.

• Supporting national processes for the update, adoption, dissemination, and uptake of evidence-based national guidelines for safe surgical obstetric care.

• Collaborating with the MOH to train health providers to provide LARCs and permanent methods and conduct outreach services for FP services.

• Supporting the implementation of the national plan to expand surgical teams’ readiness and ability to provide safe care in the context of COVID-19 by delivering training, mentorship, and supportive

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Rwanda Ministry of Health and Rwanda Biomedical Center (RBC)

PERIOD OF PERFORMANCE
June 2020 – September 2025

GEOGRAPHIC COVERAGE
Bugesera, Gasabo, Gatsibo, Gicumbi, Huye, Kamonyi, Kicukiro, Muhanga, Musanze, Ngoma, Ngororero, Nyabihu, Nyagatare, Nyamagabe, Nyanza, Nyaruguru, Rubavu, Ruhango, Rutsiro, Rwamagana districts
supervision to providers. The project also helps facilities procure essential equipment and supplies and strengthen IPC practices in facilities.

- Strengthening data collection and use by conducting a landscape review of national health indicators and supporting the adaptation and use of an expanded list of global essential indicators for safe surgery and integrated MNCH/FP/RH services at the national level.
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience collaborates closely with the South Sudan Ministry of Health (MOH), partners, and key stakeholders to support improved MNCHN/FP/RH outcomes and to strengthen health system resilience. The project aims to improve access to and quality of integrated MNCHN/FP/RH services in the public and private health sectors; to increase demand for and use of quality MNCHN/FP/RH interventions and care by individuals, families, and communities; and to enhance the resilience and inclusiveness of the health system through strengthened capacity to provide integrated client-centered services and care.

FEATURED ACTIVITIES

• Supporting the MOH to strengthen the resilience of individuals, households, communities, and systems to respond to shocks and stresses. Using a risk and resilience assessment tool, the project will support the identification of MNCHN/FP/RH service utilization variations and subsequent development of a health resilience action plan and plans to strengthen emergency preparedness.

• Developing and testing the Fragility, Crisis Sensitivity, and Complexity Assessment tool. The tool is designed to identify recent and current shocks, stressors, and crises; provide context and data on broad risk scenarios for health resilience work; and provide a baseline and framework to monitor the project context as resilience activities begin.

• Jointly creating tailored, evidence-based social and behavior change interventions with country partners and communities to address social norms related to family planning, reproductive health, and gender-based violence.

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PERIOD OF PERFORMANCE
August 2020 – December 2024

GEOGRAPHIC COVERAGE
Central Equatoria (Juba and Kajo-Keji counties), Eastern Equatoria (Magwi County), Jonglei (Bor County), Western Bahr el Ghazal (Wau County), and Western Equatoria (Yambio County)

• Supporting the MOH to improve the quality of care in health facilities by organizing teams to resolve gaps in quality with local solutions and to strength-
en health management information systems for data collection, reporting, and learning.

• Collaborating with professional associations and the MOH to support the expansion of the Boma Health Initiative to increase communities' access to Boma health workers and strengthen their capacity to deliver quality health services.

• Strengthening social accountability mechanisms to improve the responsiveness of health services to patient needs and to build trust between communities and the health system.

• Testing innovative interventions such as adapting the revised Management of At-risk Mothers and Infants (MAMI) Care Pathway tool, adapting a facility-level quality-of-care assessment tool, and scaling up self-administration of injectable contraception (DMPA-SC) at the community level.
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience partners with international and community-based organizations to strengthen the capacity of Sudanese institutions to sustainably plan and manage quality MNCH and WASH services in South Kordofan state. The project works with the South Kordofan State Midwife Association and institutions at the local and state levels to improve access to, use of, and delivery of evidence-based, quality MNCH and WASH services. Working with health providers and community members, the project also employs adaptive learning approaches to improve data use in facilities and communities.

FEATURED ACTIVITIES

- Coordinating with humanitarian actors, including UN agencies and NGOs, to ensure the project maximizes opportunities to improve the availability, quality, and use of an essential package of MNCH and WASH services by integrating with existing programs.

- Providing monthly coaching to facility-based quality improvement teams to identify and prioritize gaps in maternal and newborn care and develop, test, implement, monitor, and refine solutions through small change cycles (Plan-Do-Study-Act cycles).

- Strengthening routine supervision visits to improve the clinical capacity of maternal and newborn health (MNH) care providers, including village midwives, in emergency obstetric and newborn care and other essential services through clinical mentoring and on-the-job competency-based training.

- Facilitating a quality improvement process to strengthen WASH services (basic water, basic sanitation, hand hygiene at points of care, basic health waste management, and environmental cleaning) in health facilities using the Water and Sanitation for Health Facility Improvement Tool (WASH FIT). WASH FIT, created by WHO and UNICEF, brings together key stakeholders to assess facility needs; define priorities; and develop, monitor, and implement plans to improve WASH outcomes with local resources.

- Organizing and supporting local entrepreneurs, known as “circuit riders,” to maintain water infrastructure for health facilities and surrounding communities through training and provision of essential tools and supplies.

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National Midwives Association and the humanitarian cluster system

PERIOD OF PERFORMANCE
March 2021 – September 2022

GEOGRAPHIC COVERAGE
Abu Jubaiha, Allihiri, and Kadugli localities in South Kordofan state
• Collaborating with community representatives and service providers to improve the quality of health services through social accountability processes, such as CARE’s Community Score Card approach. These processes will help local leaders and providers identify challenges, generate solutions, and work together to implement those solutions and track their effectiveness.

• Engaging communities and health providers in social and behavior change activities to remove barriers and transform gender and social norms that impede the adoption of healthy household behaviors related to MNH and WASH and the delivery of respectful, client-centered MNH care by providers.
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Tanzania to strengthen the technical rigor of pre-service education (PSE) and to reduce routine immunization coverage gaps. The project collaborates with the Ministry of Health, Community Development, Gender, Elderly and Children (MOHCDGEC) at national, subnational, and facility levels to train competent and confident health care providers by integrating interventions into PSE conceptual models. The training support focuses on providers’ reproductive, maternal, newborn, and child health (RMNCH) skills. The project also works with partners at national and subnational levels in implementing the Reaching Every District/Reaching Every Child (RED/REC) strategy and enhancing routine immunization services to improve the uptake and quality of service delivery, reduce the number of unvaccinated and under-vaccinated children, and close immunization coverage gaps.

FEATURED ACTIVITIES

- Supporting the MOHCDGEC Human Resources Development Directorate, including the Nursing and the Allied Health Services Training Section, to strengthen and improve the technical rigor of PSE by:
  - Building the technical capacity of tutors, clinical instructors, preceptors, and Zonal Health Resource Centres to train students; and

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PERIOD OF PERFORMANCE

January 2021 – April 2023

GEOGRAPHIC COVERAGE

Mara, Kagera, Morogoro, Pwani, and Zanzibar regions
• Developing national systems to track graduates’ performance and deployments across the country.

• Providing targeted assistance to the MOHCDGEC to improve routine immunization uptake, reduce dropout rates, and address zero-dose children by focusing on three critical competencies:
  o Implementing the RED/REC strategy, including microplanning;
  o Using human-centered design approaches to co-design hyper-local interventions with community partners; and
  o Using data for adaptive management at all levels of the health system.
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience partners with national and international organizations to improve the health and resilience of individuals, households, and communities and safeguard sustainable natural resources in select districts in Tanzania. The project’s partnerships and activities aim to improve population, health, and environment (PHE) services by supporting access to high-quality information and interventions, strengthening the capacity of systems to deliver services, increasing adaptive learning through local technical leadership, and promoting collaboration and partnership across sectors. More specifically, the project aims to:

- Sustain access to and use of quality, evidence-based population, health, and environment (PHE) information, services, and interventions.
- Strengthen the capacities of government, health, and community systems to deliver quality PHE services.
- Increase adaptive learning and use of evidence in PHE programming through sustained local technical leadership.
- Increase cross-sectoral collaboration and innovative partnerships.

FEATURED ACTIVITIES

- Supporting PHE champions and community health workers (CHWs) to conduct house-to-house, community, and village visits to promote key PHE behaviors, including the use of latrines, bath shelters, long-lasting insecticidal mosquito nets, and climate-smart agriculture and food security practices. The PHE champions and CHWs also promote the adoption of positive attitudes toward family planning and respectful, inclusive decision-making between women and men.
- Collaborating with conservation partners to promote households/bomas practicing positive PHE behaviors as models in their communities and support partners’ efforts to encourage similar behaviors by other households.
- Supporting District Community Development Officers to strengthen the health resilience of

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IN-COUNTRY PARTNERS

Government of Tanzania (regional offices in Arusha, Katavi, Kigoma, and Manyara and local government authorities (LGAs) of the Babati, Kiteto, Monduli, Simanjiro, Tanganyika, and Uvinza districts), Amref Health Africa, Jane Goodall Institute, The Nature Conservancy, Northern Tanzania Rangelands Initiative, Tanzania Health Promotion Support, and Tanzania National Parks Authority

PERIOD OF PERFORMANCE

March 2021 – May 2025

GEOGRAPHIC COVERAGE

Babati, Kiteto, Monduli, Simanjiro, Tanganyika, and Uvinza districts
• Communities by conducting supportive supervision for Community Conservation Microfinance Groups (CCMGs) and other environmentally-friendly livelihood and income generation activities.

• Conducting small group education for first-time parents and their key influencers to improve knowledge, attitudes, care seeking, and self-care practices related to FP/RH and MNCH and increase health resilience at the individual and household levels.

• Strengthening training, mentorship, and coaching of CHWs to deliver maternal and child health (MCH) counseling and services; to provide FP counseling, including providing clients with condoms, pills and referrals for injectable and long-acting reversible contraceptives (LARCs); and to implement FP demand-creation activities.

• Partnering with district local government authorities (LGAs) and trained providers to conduct quarterly, integrated mobile FP and MCH outreach visits to communities to provide comprehensive FP and MNCH information, counseling, and services to promote use of facility-based care.

• Strengthening the capacity of local clinical service mentors to conduct regular on-site mentorship and supportive supervision of health service providers to improve the quality of MNCH/FP/RH care in the 60 facilities supported through the project in the six districts.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery works in Tanzania (and in the DRC and Nigeria) to conduct a study titled “Exploring Variations in Cost Drivers of Publicly Provided and Privately Provided Family Planning (FP) and Maternal Health (MH) Services in Three Countries.” The research assesses the costs of key FP and MH services in three public, three private for-profit, and three private nonprofit facilities in each country. Facility selection will include three dispensaries, three health centers, and three hospitals. Results will provide insights into cost structures and cost drivers for FP and MH services in the public and private sectors, which will help inform policy making for resource allocation for these services in Tanzania.

FEATURED ACTIVITIES

• Adapting Avenir Health’s OneHealth costing modeling tool to include a private provider perspective and then apply it to collect information on and evaluate the unit costs and cost drivers of FP and MH services in each country.

• Interviewing stakeholders in the public, private for-profit, and private nonprofit sectors to assess potential opportunities for and barriers to increased involvement of private for-profit and private nonprofit providers in the delivery of FP and MH services.

• Disseminating results and key recommendations with stakeholders, so policymakers have clearer costing data to inform decisions about resource allocation for FP and MH services in the public and private sectors.

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PERIOD OF PERFORMANCE

March 2021 – September 2022

GEOGRAPHIC COVERAGE

Dar es Salaam and surrounding areas
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Uganda and country partners with targeted and catalytic interventions to strengthen the availability and quality of MNCH services and care. The project seeks to improve integrated community case management (iCCM) of childhood diseases and ensure the availability and delivery of high-quality and safe health care at the facility level across select districts in southwestern Uganda.

FEATURED ACTIVITIES

- Conducting a gap analysis using the Community Health Planning and Costing Tool (version 2.0) to inform the national iCCM Task Team’s strategic planning and resource mobilization priorities with diverse sources of financing, such as the Global Fund to Fight AIDS, Tuberculosis, and Malaria.

- Providing technical assistance to health facilities in the Kabale, Kanungu, Kasese, Kisoro, and Rukungiri districts to identify, plan, and implement needed improvements to strengthen WASH/IPC measures in facilities to ensure the continuation of essential health services during the COVID-19 pandemic.

- Collaborating with the District Health Offices and Uganda Protestant Medical Bureau to strengthen quality improvement approaches for WASH/IPC in facilities by providing in-person and virtual training for providers working in 25 targeted health facilities (15 public, 1 private and 9 faith-based) across project districts.

- Strengthening the capacity of subnational government staff to sustain, monitor, provide supportive supervision, and lead capacity strengthening related to IPC standards in health facilities.

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Ministry of Health, mWater/Solstice, and Uganda Protestant Medical Bureau (UPMB)

PERIOD OF PERFORMANCE
iCCM activity: October 2021 – September 2022
WASH/IPC activity: July 2020 – June 2022

GEOGRAPHIC COVERAGE
iCCM activity: National-level
WASH/IPC activity: Kabale, Kanungu, Kasese, Kisoro, and Rukungiri districts
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery works with partners in Uganda to increase access to high-quality FP/RH services, particularly postpartum FP services, through private sector clinics in mostly urban areas of Uganda. The project strengthens the capacity of the Uganda Private Midwives Association (UPMA), a network of private health facilities and providers, to expand access to high-quality postpartum family planning services.

FEATURED ACTIVITIES

- Strengthening the capacity of UPMA to deliver person-centered, quality FP/RH care across 40 private health facilities. Activities include:
  - Training midwives on FP counseling for antenatal and postpartum care, counseling and provision of the full range of contraceptive methods, providing referrals for permanent contraceptive methods, and delivering youth-responsive services for young pregnant women.
  - Training midwives using the Counseling for Choice approach focused on quality improvement and assurance and the delivery of quality, person-centered care.
  - Ongoing mentorship of trained providers by UPMA mentors to promote adherence to standards of care and informed choice for clients.

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IN-COUNTRY PARTNER

Uganda Private Midwives Association (UPMA)

PERIOD OF PERFORMANCE

June 2021 – December 2022

GEOGRAPHIC COVERAGE

Kampala, Mukono, and Wakiso districts
• Integrating FP services into UPMA’s immunization services delivery by adapting counseling practices to generate demand for FP services and supporting providers to provide counseling and offer FP services during immunization service days.

• Engaging local district health officials, community health workers, and male action groups in activities to increase community demand for high-quality postpartum FP services and products.

• Collaborating with UPMA to strengthen their organizational capacity by co-developing and implementing solutions to improve their organizational governance and management and using the Organizational Capacity Assessment tool to identify additional areas for improvement.