MOMENTUM works alongside governments, local and international private and civil society organizations, and other stakeholders to accelerate improvements in maternal, newborn, and child health. Building on existing evidence and experience implementing global health projects and interventions, we help foster new ideas, partnerships, and approaches and strengthen the resiliency of health systems.

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<td>ACRONYMS LIST</td>
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<tr>
<td>BF-APEA</td>
<td>Behaviorally focused applied political economy analysis</td>
</tr>
<tr>
<td>CEFM</td>
<td>Child, early, and forced marriage</td>
</tr>
<tr>
<td>CHWs</td>
<td>Community health workers</td>
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<tr>
<td>CSOs</td>
<td>Civil society organizations</td>
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<tr>
<td>DHMTs</td>
<td>District health management teams</td>
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<tr>
<td>EPMM</td>
<td>Ending preventable maternal mortality</td>
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<td>FBOs</td>
<td>Faith-based organizations</td>
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<td>FLHWs</td>
<td>Frontline health workers</td>
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<tr>
<td>FP</td>
<td>Voluntary family planning</td>
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<tr>
<td>FP/RH</td>
<td>Voluntary family planning/reproductive health</td>
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<tr>
<td>GBV</td>
<td>Gender-based violence</td>
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<tr>
<td>HMIS</td>
<td>Health management information system</td>
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<tr>
<td>IPC</td>
<td>Infection prevention and control</td>
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<tr>
<td>IPV</td>
<td>Intimate partner violence</td>
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<tr>
<td>ITOCA</td>
<td>Integrated technical organizational capacity assessment</td>
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<tr>
<td>IUD</td>
<td>Intrauterine device</td>
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<tr>
<td>LARC</td>
<td>Long-acting reversible contraceptives</td>
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<tr>
<td>MNCHN</td>
<td>Maternal, newborn, and child health and nutrition</td>
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<tr>
<td>MNCH/FP/RH</td>
<td>Maternal, newborn, and child health/voluntary family planning/reproductive health</td>
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<td>MNCHN/FP/RH</td>
<td>Maternal, newborn, and child health and nutrition/voluntary family planning/reproductive health</td>
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<tr>
<td>MIP</td>
<td>Malaria in pregnancy</td>
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<tr>
<td>MOH</td>
<td>Ministry of health</td>
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<td>MPDSR</td>
<td>Maternal and perinatal death surveillance and response</td>
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<tr>
<td>NGOs</td>
<td>Non-governmental organizations</td>
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<tr>
<td>PHE</td>
<td>Population, health, and environment</td>
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<tr>
<td>PNC</td>
<td>Postnatal care</td>
</tr>
<tr>
<td>Acronym</td>
<td>Description</td>
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<tr>
<td>PPFP</td>
<td>Postpartum family planning</td>
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<tr>
<td>QI</td>
<td>Quality improvement</td>
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<tr>
<td>RED/REC</td>
<td>Reaching every district/reaching every child</td>
</tr>
<tr>
<td>RH</td>
<td>Reproductive health</td>
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<tr>
<td>RMC</td>
<td>Respectful maternity care</td>
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<tr>
<td>SBCC</td>
<td>Social and behavior change communication</td>
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<tr>
<td>SNET</td>
<td>Social norms exploration tool</td>
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<tr>
<td>SSNB</td>
<td>Small and sick newborn</td>
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<tr>
<td>SV</td>
<td>Sexual violence</td>
</tr>
<tr>
<td>UN</td>
<td>United Nations</td>
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<tr>
<td>UNICEF</td>
<td>United Nations Children’s Fund</td>
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<tr>
<td>UNFPA</td>
<td>United Nations Population Fund</td>
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<tr>
<td>WASH</td>
<td>Water, sanitation, and hygiene</td>
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<td>WHO</td>
<td>World Health Organization</td>
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INTRODUCTION

MOMENTUM is a dynamic suite of six distinct yet related awards working with institutions in USAID partner countries to accelerate reductions in maternal, newborn, and child death and disability. The suite supports countries in their efforts to strengthen the capacity and resilience of community and health systems to introduce, deliver, scale up, and sustain the use of evidence-based, high-quality maternal, newborn, and child health, nutrition, voluntary family planning, and reproductive health (MNCHN/FP/RH) services and care.

This reference brief provides an overview of MOMENTUM projects and their completed or ongoing activities in the West Africa region. As of June 2022, MOMENTUM partner countries in this region include Benin, Burkina Faso, Côte d’Ivoire, Ghana, Mali, Niger, Nigeria, Senegal, Sierra Leone, and Togo.

The six global awards working collectively to support partner country goals to improve MNCHN/FP/RH service delivery, access, and quality across diverse focus areas and settings are described below:

FIGURE 1. THE MOMENTUM SUITE OF AWARDS
# MOMENTUM TOPICS, AREAS, AND THEMES, BY COUNTRY

The MOMENTUM suite supports partner countries to address a wide range of issues, tailoring project activities to each of their unique contexts and needs. The table below lists where each topic, focus area, or theme is being addressed in the West Africa Region.

<table>
<thead>
<tr>
<th>TOPIC / FOCUS AREA / THEME</th>
<th>COUNTRIES</th>
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<td><strong>HEALTH TOPICS</strong></td>
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<tr>
<td>CHILD HEALTH</td>
<td>Burkina Faso, Mali, Niger, Nigeria, Sierra Leone</td>
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<td>IMMUNIZATION</td>
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<td>WATER, SANITATION, AND HYGIENE/INFECTION PREVENTION AND CONTROL</td>
<td>Ghana, Mali, Sierra Leone</td>
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<td><strong>FOCUS AREAS</strong></td>
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<td>CAPACITY STRENGTHENING</td>
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<td>HEALTH SERVICES</td>
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<td>SOCIAL AND BEHAVIOR CHANGE</td>
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<td>FOCUS AREA / THEME</td>
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<td>DIGITAL HEALTH</td>
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<td>FRAGILE SETTINGS</td>
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<td>POPULATION, ENVIRONMENT, AND DEVELOPMENT</td>
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<td>URBAN HEALTH</td>
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<td>MARGINALIZED POPULATIONS</td>
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<td>YOUTH</td>
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MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery supports the Government of Benin’s goal to reduce preventable maternal and child deaths by ensuring that women have access to high-quality voluntary family planning/reproductive health (FP/RH) information, counseling, products, and care through the private sector. To contribute to this goal, the project collaborates with service providers to improve access to and delivery of quality, client-centered care; reach and engage youth; and strengthen the capacity of private-sector actors and organizations to deliver quality FP/RH services in five health zones.

FEATURED ACTIVITIES

• Working with the private sector, facility-based providers, and pharmacies to expand reach and improve quality of care at service points through mobile outreach, training, and coaching support.

• Supporting organizational efforts to use digital tools, such as Facebook pages and digital counseling chats, to expand outreach to youth, equip young people with accurate, quality FP/RH information, and link them to care and services.

• Collaborating with local organizations and partners to support their efforts to lead FP/RH activities and providing opportunities for partners to learn from the experience of the project.

PROJECT CONTACTS

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IN-COUNTRY PARTNER

Association Béninoise pour le Marketing Social et la Communication pour la Santé (ABMS)

PERIOD OF PERFORMANCE

April 2021 – September 2023

GEOGRAPHIC COVERAGE

Cotonou Zones 1-4, 5, Kandi-Gogounou-Ségbanà, and Zogbodomey-Bohicon-Zakpota, and six health zones
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience provides support to the Ministry of Health to sustainably plan and manage quality MNCHN/FP/RH services and to build resilience to the shocks and stresses faced by the health system in Burkina Faso. The project works with partners and key stakeholders to scale up and sustain access to and use of evidence-based, quality MNCHN/FP/RH information, services, and interventions; improve, institutionalize, measure, and document the capacity of partner organizations and providers to deliver evidence-based, quality MNCHN/FP/RH services responsive to population needs; and strengthen adaptive learning and use of evidence in MNCHN/FP/RH programming through sustained technical leadership.

FEATURED ACTIVITIES

• Conducting fragility analyses using MOMENTUM Integrated Health Resilience’s Fragility, Crisis Sensitivity, and Complexity [F2C] Assessment tool in communities to identify ongoing and potential major shocks and stresses that are likely to impact health care.

PROJECT CONTACTS
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Esther Gathinji, Program Manager (egathinji@momentumihr.org)

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IN-COUNTRY PARTNERS
Ministry of Health directorates (including Department of Family Health [DSF], Department of Nutrition, Directorate of Health Care [DGOS], Directorate of Information Systems [DSIS], General Directorate of Public Health [DGSP], and General Directorate of Studies and Statistics [DGESS])

PERIOD OF PERFORMANCE
December 2020 – December 2024

GEOGRAPHIC COVERAGE
Center East, Center West, and South West regions
• Supporting on-site mentorship and supervision efforts for providers and establishing a social accountability approach, in collaboration with government and community stakeholders, to respond to client and community preferences and needs to improve the quality of MNCHN/FP/RH services.

• Supporting community health workers, through capacity strengthening, mentorship, and supervision, to provide a wide range of MNCHN/FP/RH and immunization services.

• Supporting the implementation of the National Community Health Strategy, including technical assistance for using the Community Health Planning and Costing tool.

• Adapting and applying the Reaching Every District/Reaching Every Community (RED/REC) approach to support efforts to improve district-level planning to enhance equitable and sustainable access to a broad range of integrated health services.

• Testing and adopting innovative practices to support efforts to improve MNCHN/FP/RH outcomes, including scaling up the use of injectable contraception (DMPA-SC) for self-care and the implementation of peer group interventions for first-time parents.

• Supporting the use of innovative digital health tools, such as the Integrated e-Diagnostic Approach, to support data-driven improvements and providers’ clinical decisions.
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the government of Côte d’Ivoire to improve access to and quality of an integrated package of voluntary family planning (FP), maternal and newborn health (MNH), and malaria in pregnancy (MIP) services at the clinic and community levels. Clinic-based interventions will focus on a continuous, participatory quality improvement (QI) process to promote lasting improvements in strengthening the health system and the capacity of health providers. Local activities are led by community partners who receive technical and organizational capacity strengthening to design, implement, and monitor strategies tailored to where they live. A key focus of the project is to support providers, health sites, health managers, and communities in strengthening integrated service delivery approaches for FP, MNH, and MIP at all levels of care, with an emphasis on caring for the mother-baby dyad along the various continuums of care.

FEATURED ACTIVITIES

- Coordinating with USAID and other U.S. Government-funded MNH partners to align existing QI tools and resources to improve care in public facilities. This includes reviewing and strengthening QI approaches developed by MSHP-CMU for MIP, essential newborn care, newborn resuscitation, postnatal care, care and management of small and sick newborns, chlorhexidine cord care, and treatment of possible severe bacterial infection.

- Supporting select district facilities to conduct self-evaluations of their quality of care. Facilities will use a standardized QI tool, developed in coordination with the MSHP-CMU and other partners, to assess the quality of their MNH services and care, including essential newborn care, pre-discharge postnatal care for mothers and newborns, and use of best practices for MNH and FP. The self-evaluation will include an assessment of providers’ communication, counseling, and family engagement skills.

- Strengthening timely referral systems, improving integrated care at the facility level, and empowering clients through better counseling, education, and client feedback systems.

- Partnering with community-based organizations to design quality approaches to promote respectful, person-centered education, counseling, and care for women, men, adolescents, youth, and commu-
nities. The project will use the integrated technical organizational capacity assessment (ITOCA) tool to strengthen these partners’ organizational capacity to manage finances and increase their organizational effectiveness to implement activities.

- Providing orientation and coaching to health providers to promote effective family planning counseling to clients based on the principles of person-centered care. Providers will be coached to provide counseling on the full contraceptive method mix and ensure they discuss clients’ personal needs and preferences. They will also receive coaching to support them in examining their own biases and attitudes regarding provision of FP to youth to address provider bias and improve client satisfaction.

- Supporting The Advocacy and Accountability Collaborative (TAAC) Hub, a coalition of civil society organizations in FP/RH, to strengthen their organizational and technical capacity to effectively conduct advocacy for improved access to and accountability to beneficiaries in FP services. The project will work to position the TAAC Hub to fundraise and receive direct funding from donors in the future.
MOMENTUM Country and Global Leadership

Maintaining essential health services during COVID-19

MOMENTUM Country and Global Leadership supported the Government of Ghana’s efforts to respond to COVID-19 in 10 districts in the country’s Western region. The project’s activities focused on three key areas: (1) reviewing and updating national guidelines and materials to provide training to frontline health workers (FLHWs) and connect health workers with international experts and resources to respond to the pandemic; (2) strengthening infection prevention and control approaches for 47 selected health care facilities to mitigate the spread of COVID-19 while continuing to deliver essential services; and (3) supporting 16 COVID-19 treatment centers in the collection, review, sharing, and use of COVID-19 data across facilities and with the national case management to improve management of COVID-19 cases.

FEATURED ACTIVITIES

- Scaled up regional communities of practice across the country to foster enabling environments for FLHWs at COVID-19 treatment centers to exchange data and knowledge with each other. The project supported virtual meetings where physicians reviewed clinical cases and addressed issues, including hypoxia (insufficient oxygen levels in tissues) management, use of antibiotics in patients with fevers, psychosocial support for FLHWs, and debunking myths and misconceptions about COVID-19 and vaccines. The virtual grand rounds and case-based discussions were a key part of the communities of practice as they focused on critical care of COVID-19 patients and encouraged coordination and communication among FLHWs.

GHANA

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USAID MISSION CONTACT
Salamatu Futa, Maternal and Child Health Program Specialist (sfuta@usaid.gov)

IN-COUNTRY PARTNERS
Essential Health Services activities: Ghana Health Service (GHS)

MNCHN/FP/RH Integration activities: GHS, Ghana Nursing and Midwifery Council, Ghana Registered Nurses and Midwives Association, Youth Advocacy on Rights and Opportunities (YARO), and Young Leaders for Change Foundation

PERIOD OF PERFORMANCE
Essential Health Services activities: May 2020 – February 2021

MNCHN/FP/RH Integration activities: April 2021 – September 2022

GEOGRAPHIC COVERAGE
Essential Health Services activities: Western region

MNCHN/FP/RH Integration activities: Bawku Municipal, Bawku West, East Mamprusi, Mamprugu-Moagduri, Nadowli-Kaleo, Sagnarigu, Sissala East, and Yendi districts

- Improved communication between treatment centers by establishing data accessibility and sharing strategies that facilitate high-quality treatment of COVID-19 patients. The project equipped treatment centers with limited modems, tablets and computers, and a data system to enable communication.
between facility staff at different centers. This technology also supported the centers to conduct teleconsultations and share images and laboratory results with members of the national case management team in real-time to improve case management.

- Supported health facilities and district health management teams (DHMTs) to provide high-quality, coordinated care for COVID-19-specific services and topics. The project conducted trainings, facilitated peer learning sessions, and provided onsite supervisory visits to strengthen the capacity of DHMTs and primary health care workers in six regions. The capacity-strengthening focus included infection prevention and control (IPC), self-care for providers, risk communication, and implementation of best practices to maintain essential services for maternal, newborn, and child health/voluntary family planning/reproductive health (MNCH/FP/RH), tuberculosis, HIV, and noncommunicable diseases.

Supporting the integration and quality of MNCHN/FP/RH services

In Ghana, coverage of MNCH services delivered by skilled health workers is high, with 98 percent of pregnant women receiving at least one antenatal care visit and 74 percent of births attended by a skilled health worker. Despite these high levels of service coverage, significant reductions in mortality for newborns, children under age 5, and new mothers have not been reported. Through technical assistance and support to partners, MOMENTUM Country and Global Leadership supports all levels of the Ghanaian health system to address ongoing gaps in MNCHN/FP/RH outcomes, including preventable deaths, and improve integrated, quality, client-centered MNCHN/FP/RH care and services.

FEATURED ACTIVITIES

- Strengthening the clinical and QI capacity of targeted facilities through activities such as:
  - Supporting the improvement of data quality and use in planning and decision-making at the facility.
  - Providing coaching to address gaps identified in performance review meetings and action plans, including data inconsistencies across the registers, reporting forms, and data entry into the district health information management system following a baseline assessment of facility performance.
• Partnering with Youth Advocacy on Rights and Opportunities (YARO) and 28 health facilities to increase youth access to FP services in communities. Activities include:
  o Providing technical and capacity development assistance to help YARO implement and scale interventions designed to increase youth social accountability to improve FP/RH outcomes and document processes and learnings.
  o Responding to needs identified through an organizational assessment by supporting YARO to bolster the quality and responsiveness of FP/RH services, plans, and budgets to better address young people’s unique health needs.
  o Producing a summative report of consolidated learnings on youth social accountability from this work in Ghana in addition to learnings from similar activities in Kenya. This report will contribute to growing the evidence base around youth social accountability.

• Supporting the GHS to strengthen policy and promote an enabling environment around quality MNCHN/FP/RH services at the national level by:
  o Ensuring nurturing care is integrated into the postnatal care (PNC) checklist and guidance.
  o Collaborating with the GHS to conduct formative assessments on intrapartum nutrition and small sick newborn (SSNB) feeding to improve the quality of counseling and strategies available for mothers in labor and SSNBs.
  o Supporting country-level policy dialogue processes for nursing and midwifery, including planning for key stakeholder meetings, mapping out next steps for the Behaviorally Focused Applied Political Economy Analysis (BF-APEA) process, and stakeholder engagement for continued professional development.
  o Advising the national water, sanitation, and hygiene and infection prevention and control (WASH/IPC) technical working group (TWG) as it revises the national WASH/IPC guidelines. MOMENTUM Country and Global Leadership shared the global Essential Supply List for Infection Prevention and Control in Health Care Facilities with the TWG as part of the guideline and list revision process.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery is partnering with Total Family Health Organization in Ghana to expand access to voluntary long-acting reversible contraceptive (LARC) methods in 100 private-sector health clinics across 10 regions. The project helps to build surge capacity for voluntary LARC services in the private sector by supporting partners to train health providers and ensure consistent supply of LARC commodities to health clinics. The project also works in partnership with community groups to improve demand for FP/RH services at the community-level by increasing awareness of the LARC and FP/RH services that are available in private facilities.

FEATURED ACTIVITIES

• Using a blended training approach (digital and on-site learning) to provide clinical training, coaching, and mentorship for staff in private-sector facilities. The selected facilities are ones that are seeking to expand FP services to include provision of LARC methods.

• Supporting branding efforts through the development of printed materials (such as banners and flyers) to increase awareness of LARC services in private health facilities where they are available.

• Engaging with local communities and community groups, including women’s groups, religious groups, and local associations, to promote the availability of FP/RH services, including LARCs, in nearby private facilities.
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience works with government and civil society partners to improve the availability, quality, and use of an integrated package of essential health services in Mali. The work is centered in Northern Mali, a vast, arid area that has seen a slower pace of development in recent years than other parts of the country. Continued insecurity in the region has made it challenging to provide critical social services, such as health care and education. The project supports district governments and other subnational governance structures to absorb, adapt to, and recover from health system shocks and stresses. The project is also working to strengthen coordination between the Government of Mali, humanitarian and development partners, and other stakeholders to improve or prevent the backsliding of health outcomes.

FEATURED ACTIVITIES

- Employing social accountability approaches, such as CARE’s Community Score Card (CSC), and other feedback mechanisms to support efforts to promote community engagement and inclusion.
- Supporting capacity strengthening of district Ministry of Health and Social Affairs (MOHSA) and health care workers to deliver high-quality MNCHN/FP/RH services, using a low-dose, high-frequency approach to training.
- Supporting efforts to re-establish and/or bolster community health worker (CHW) sites to strengthen the capacity of CHWs and relais communautaires (community volunteers) to offer the minimum essential community care package.
- Strengthening the collection, analysis, and use of routine public health information from the community to the centre de santé communautaire (community health center) and district levels to enable adaptive management in a complex, dynamic context.
- Piloting a model family cluster program to strengthen community engagement in health and to better deliver empowering education and social and behavior change messages.
- Partnering with and strengthening the capacity of local nongovernmental organizations to support the continuity of essential health services at the community level during COVID-19.
- Developing and testing the Fragility, Crisis Sensitivity, and Complexity Assessment tool, which will...
identify ongoing and potential shocks, stresses, and crises impacting the health system; provide context and data on broad risk scenarios for health resilience work; and provide a baseline and monitoring system to track the project context as resilience activities begin.

- Exploring the use of transition planning tools, such as the Service Delivery Exit Matrix, to determine which health and nutrition services and interventions are ready to transition from humanitarian actors to development actors and guide a feasible, context-aware transition plan.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery seeks to improve the availability of high-quality products and services for MNCHN/FP/RH and water, sanitation, and hygiene in the private sector; support demand for those products and services; and develop a more favorable environment for private-sector engagement within the wider health system. In Mali, the project employs a total market approach in six regions to engage at the health care point-of-service, at the community level, and at nodes of private-sector coordination and collaboration, including with existing private-sector platforms and commercial actors.

FEATURED ACTIVITIES

- Conducting an analysis of private health care points-of-service, with a focus on clinical quality of care, coverage of services, client-centered approaches, and private provider needs and motivations, to inform engagement with networked and non-networked sites.

- Supporting quality of clinical care and client-centered approaches through training and support for private providers, specifically in the areas of FP (including post-abortion and postpartum family planning [PPFP]), adolescent-responsive contraceptive services, MNCHN, infection prevention and control in health facilities, and service integration.

- Strengthening referral networks among health facilities, including between the private sector and primary-level, community-led health centers.

- Exploring and facilitating commercial sector engagement, including supporting activities that employ a market vision to identify and operationalize plans for procurement and distribution of priority family planning and health products.

- Engaging local actors, including local organizations and private-sector platforms, to spotlight challenges and opportunities for private-sector engagement at the national and subnational levels.

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PERIOD OF PERFORMANCE

February 2021 – September 2022

GEOGRAPHIC COVERAGE

Bamako, Kayes, Koulikoro, Mopti, Segou, and Sikasso regions
MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics seeks to build awareness of, equitable access to, and provision of high-quality, voluntary, indicated, and consented safe surgery at the national level and in Mali’s Koulikoro and Sikasso regions. The project provides technical support to Malian institutions and organizations to increase their capacity to introduce, deliver, scale up, and sustain evidence-based interventions to provide high quality health services, such as emergency surgical obstetric services; FP services including counseling, PPFP, and removal of LARCs; prevention of female genital fistula; and prevention, screening, and care and treatment of gender-based violence (GBV).

FEATURED ACTIVITIES

- Expanding surgical teams’ readiness and ability to safely provide care in the context of COVID-19 through procurement, training, and support for essential equipment and supplies and capacity improvements supporting the National Strategic Plan for MNCHN.

- Working with communities and local organizations to support women with fistula and refer them to high-quality treatment services.

- Reviewing and recommending revisions to existing national guidelines and policies to improve alignment with WHO recommendations that sup-

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IN-COUNTRY PARTNERS
Directorate General of Health and Public Hygiene; Association of Midwives of Mali; faith-based and community-based organizations (select civil society organizations and community health centers); Malian Society of Gynecology and Obstetrics; National Council of the Order of Physicians of Mali (CNOM); National Office of Reproductive Health, Anesthesia, Resuscitation, and Emergency Medicine Society of Mali; USAID bilateral projects (Keneya Nièta and Keneya Sinsi Walé); and Viamo

PERIOD OF PERFORMANCE
May 2021 – September 2025

GEOGRAPHIC COVERAGE
Koulikoro and Sikasso regions and national level
port task shifting of select FP/RH services to improve access to voluntary LARCs and permanent methods (PM). The recommendations will focus on updating and implementing policies that shift the provision of voluntary LARCs and PM services from physicians to nurses and midwives.

- Assisting the Ministry of Health (MOH) with the review and revision of curricula and clinical tools for provision of safe surgery and LARCs, with a focus on gender, youth, and social inclusion, in partnership with professional associations, such as Société Malienne de Gynécologie Obstétrique (SOMAGO) and Société d’anesthésie, de réanimation et de médecine d’urgence du Mali (SARMU Mali).
MOMENTUM Integrated Health Resilience

MOMENTUM Integrated Health Resilience works with partners in Niger to strengthen quality MNCHN/FP/RH services and support improved health resilience among communities in the Dosso and Tahoua regions. The project provides technical assistance to national and regional partners to increase equitable access to and use of essential facility- and community-based health services. This is done by supporting the development and implementation of adaptive, locally-owned approaches that reflect the realities of targeted districts and communities.

In 2022, the project will organize co-creation workshops with health ministry technical personnel and local stakeholders to refine activities that will address key identified MNCHN/FP/RH needs and gaps.

FEATURED ACTIVITIES

• Supporting districts to strengthen routine health management information system (HMIS) data collection, analysis, and use by helping to develop and implement data quality improvement plans that also address information and communication technology needs.

• Promoting adolescent-responsive FP/RH programming in partnership with the Ministry of Public Health, Population, and Social Affairs and its Adolescents and Youth Health Directorate, health providers, community health workers, community influencers and youth themselves by:
  o Improving youth engagement and leadership and the adoption of healthy MNCHN/FP/RH behaviors by identifying, training, and mobilizing district-based groups of 15-20 young people. Each group will design their own annual program of action to promote relevant health decision-making by youth and demand creation among them.
  o Supporting youth community action teams to carry out participatory research activities to analyze health-seeking behaviors in fragile settings and implement youth-sensitive interventions.
  o Preparing and introducing a package for first-time parents comprised of small-group, curriculum-based education; monthly home visits; small-group education with key influencers; and facility-based training

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Niger Ministry of Public Health, Population, and Social Affairs (MSP/P/AS); Country Health Information Systems and Data Use (CHISU); Niger Expanded Program on Immunization; President’s Malaria Initiative/Impact Malaria; United Nations Children’s Fund (UNICEF); United Nations Population Fund (UNFPA); and USAID Global Health Supply Chain Program-Procurement and Supply Management (GHSC-PSM)

PERIOD OF PERFORMANCE

October 2021 – September 2023

GEOGRAPHIC COVERAGE

Dosso and Tahoua regions
and support. While parental education has typically been segmented by gender, the project plans to use a blended approach (the CoupleConnect curriculum) to encourage mixed-gender education.

- Improving MNCHN/FP/RH quality of care by providing mentorship and supportive supervision, in partnership with MSP/P/AS, to strengthen facility- and community-based health workers’ skills and service delivery, particularly in integrated community case management (iCCM). These activities entail:
  - Conducting an assessment of the coverage and strength of iCCM efforts, specifically for malaria, pneumonia, diarrhea, and malnutrition, and the degree to which iCCM is institutionalized in district primary health care delivery to address implementation gaps.
  - Strengthening and institutionalizing iCCM by training CHWs, improving their supervision system, and engaging community stakeholders, such as mayors, community leaders, and local civil society organizations, in support of their work.

- Adapting and implementing the RED/REC approach to strengthening routine immunization programming to support the MOH in data-driven micro-planning techniques to ensure scarce health-sector resources are optimized to deliver vaccines to unreached populations. Strengthening partnerships with Nigerien non-governmental organizations (NGOs) to expand access to and improve the quality of FP services by providing them with training and mentorship to implement social and behavior change (SBC) strategies with local groups. The project will develop a competitive process to select and engage local NGOs as subgrantees to implement SBC activities in collaboration with DHMTs.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery supports the Government of Niger’s goals to improve access to and use of quality MNCHN/FP/RH services through the public and private sectors, focusing on service delivery channels that meet the needs of underserved and remote populations. The project collaborates with primary-level health facilities and uses a mobile outreach approach to bring services to communities facing challenges in accessing care. Through engagement with select private health facilities, the project supports efforts to strengthen the emerging collaboration between the private and public sectors at the subnational level, elevating lessons learned to national-level stakeholders.

FEATURED ACTIVITIES

- Conducting facility assessments of public and private health facilities, with a focus on quality of care, coverage, and the distinct challenges faced by private and public providers to inform plans for engagement with various health facilities.
- Analyzing the current operational and regulatory frameworks impacting private health care providers in Niger to inform national and subnational engagement.
- Training selected health care providers across the public and private sectors, and at the primary facility and community levels, to improve the quality of care in priority health areas, namely MNCH (with a focus on basic emergency obstetric and newborn care) and FP.
- Supporting efforts to implement a high volume of mobile outreach events to meet the needs of remote and underserved communities, creating linkages with static health facilities for continuity of care.
- Assisting with timely and relevant use of service delivery data by public and private health care providers, including collaboration with health authorities at the district and regional levels.

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PERIOD OF PERFORMANCE
June 2021 – September 2022

GEOGRAPHIC COVERAGE
Maradi and Zinder regions
NIGER

MOMENTUM Routine Immunization Transformation and Equity

MOMENTUM Routine Immunization Transformation and Equity supports the Government of Niger’s goal to ensure its population is immunized against COVID-19 through strengthening supply chain management for the COVID-19 vaccine project. The main challenges include decision-making on vaccine types, allocation strategies to manage potential delays in shipments, vaccine temperature monitoring, and ensuring the security of the vaccines. The project supports the application of supply chain best practices, including vaccine warehousing and security measures and robust tracking of the vaccines. The project also supports the alignment of strategies with tailored supply chain approaches and comprehensive capacity strengthening strategies for health workers throughout the phases of introduction.

FEATURED ACTIVITIES

• Providing guidance to the National Technical Working Group on system-wide supply chain strategies for managing multiple vaccines for COVID-19, including developing distribution, tracking, and monitoring plans (to track vaccines by manufacturer, batch, expiration date, and wastage) to align with service delivery strategies for priority populations.

• Contributing to the supply chain elements of micro-planning at subnational levels, ensuring that national policy and guidance is reflected in the strategies and that realities at subnational levels influence national planning.

• Collaborating with partners on adapting waste management best practices, including providing technical guidance on the design and implementation of national and subnational waste management plans and systems that incorporate COVID-19 vaccination.

• Supporting cold chain storage enhancements, especially at the last mile, as they relate to the COVID-19 vaccine.

• Assisting national and subnational efforts to strengthen use of real-time data to ensure the security of COVID-19 vaccines, including warehouse and transport security and temperature monitoring.

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Ministry of Public Health/Expanded Programme on Immunization, Asaan, Bill and Melinda Gates Foundation, GAVI, International Federation of Red Cross and Red Crescent Societies (IFRC), UNICEF, WHO, and World Bank

PERIOD OF PERFORMANCE

May 2021 – September 2022

GEOGRAPHIC COVERAGE

To be confirmed
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership supports the Government of Nigeria’s goals to prevent and mitigate the consequences of violence against women and girls and works with the government to address drivers of child, early, and forced marriage (CEFM) in the country. The project supports efforts to address intimate partner violence (IPV), sexual violence (SV), and early adoption of family planning. It works with local community structures stakeholders and partners to design and adapt GBV, CEFM, and early adolescent pregnancy interventions through participatory action planning and co-creation processes, addressing the social norms that affect early adolescent pregnancy.

FEATURED ACTIVITIES

- Working with partners to implement the Social Norms Exploration Tool (SNET) to unpack the social norms that drive GBV, CEFM, and early adolescent pregnancy and to encourage critical reflection on social norms and promote norms-shifting interventions among community members.

- Conducting a BF-APEA to understand the underlying incentives, interests, and systemic behaviors that explain the persistence of stubborn, sticky problems within governance systems. MOMENTUM Country and Global Leadership uses BF-APEA to understand the potential role of local leadership across relevant sectors in promoting positive social norms and implementing IPV, SV, and CEFM-related laws and policies to increase accountability on these issues.

- Supporting the efforts of country partners to apply the ITOCA tool to identify gaps and capacity development needs, plan support activities, and monitor changes in organizational capacity through the implementation of a capacity action plan and

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Daughters of Virtue and Empowerment Initiative, Essential Health Network for Rural Dwellers, Excellence Community Education Welfare Scheme, Helping Hands and Grassroots Foundation, NANA Girls and Women Empowerment Initiative, Rural Women and Youth Development, and various community structures

PERIOD OF PERFORMANCE

**Nigeria Mitigating VAW/G & CEFM Activity:**
October 2020 – September 2024

**Nigeria QoC Activity:**
August 2021 – September 2024

GEOGRAPHIC COVERAGE
22 Local Government Areas in Ebonyi and Sokoto states
reassessment. The ITOCA tool will measure local partner organizational capacity in multiple areas, including project management, resource mobilization, financial and grants management, human resource management, gender integration, GBV first-line response, gender transformative programming, monitoring and evaluation, and compliance.
MOMENTUM Private Healthcare Delivery

MOMENTUM Private Healthcare Delivery is collaborating with partners in Nigeria (and in the Democratic Republic of the Congo and Tanzania) to conduct a study titled “Exploring Variations in Cost Drivers of Publicly Provided and Privately Provided FP and Maternal Health (MH) Services in Three Countries.” The research assesses the costs of key FP and MH services in three public, three private for-profit, and three private nonprofit facilities in each country. Facility selection will include three dispensaries, three health centers, and three hospitals. Results will provide insights into cost structures and cost drivers in the public and private sectors for FP and MH services, which will help inform resource allocation policymaking for these services in Nigeria.

FEATURED ACTIVITIES

- Adapting Avenir Health’s OneHealth costing modeling tool to include a private provider perspective and using the tool to collect information on and evaluate the unit costs and cost drivers of FP and MH services in Nigeria.

- Interviewing stakeholders in the public, private for-profit, and private nonprofit sectors to assess potential opportunities for and barriers to increased involvement of private providers in the delivery of services.

- Organizing dissemination meetings to share results with stakeholders.

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PERIOD OF PERFORMANCE

September 2021 – September 2022

GEOGRAPHIC COVERAGE

Ebonyi state
MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics supports partners in Nigeria to improve safe and appropriate surgical obstetric care, prevention and management of obstetric and iatrogenic fistula, and prevention and mitigation of female genital mutilation/cutting (FGM/C). Collaborating with federal and state Ministries of Health, as well as partners within communities, the project expands access to and use of safe and indicated cesarean delivery and strengthens health system capacity for essential obstetric surgery through training, supportive supervision, and social and behavior change efforts. In addition, the project partners with the federal government and local organizations to strengthen the health sector’s response to FGM/C so that providers can deliver medical care and counseling to girls and women living with FGM/C.

FEATURED ACTIVITIES

• Collaborating with the Federal MOH, the private sector, and community and medical organizations to support interventions that strengthen referrals for comprehensive emergency obstetric and newborn care, reduce delays in receipt of this care, improve information-sharing with referring facilities, and improve follow-up with women after discharge from facilities.

• Supporting the expansion of quality fistula care by addressing access barriers, increasing case-finding in communities, and promoting best practices for care among public and private sector health providers and community health workers.

• Working with the Federal MOH and the Federal Ministry of Women Affairs and Social Development to support the development, adaptation, and implementation of national policies, guidelines, plans, and budgets for safe surgery, fistula and FGM/C prevention and services, and emergency obstetrics and newborn care.

• Supporting efforts to train health workers at secondary and tertiary institutions (public and private) to provide and monitor safe, quality surgical obstetric care, including cesarean sections, when indicated. Training supports holistic fistula care, including provision of or referral for FP/RH care, screening and care referral for gender-based violence, and support for community and familial reintegration following fistula repair.

MOMENTUM Projects in West Africa: Regional Reference Brief 27
• Partnering with the federal and state government, the health sector, and community stakeholders to develop and implement guidelines, tools, training, and policies to ensure that providers can deliver appropriate medical care and counseling to girls and women living with FGM/C.

• Building consensus with civil society organizations, community-based organizations, faith-based organizations, and traditional and religious leaders to identify and develop social and behavior change strategies and other interventions to eliminate FGM/C.
MOMENTUM Safe Surgery in Family Planning and Obstetrics

MOMENTUM Safe Surgery in Family Planning and Obstetrics supports the Government of Senegal (GoS) in its efforts to sustainably promote awareness of, equitable access to, and provision of high-quality safe surgical care for reproductive health. Safe surgical care is considered high-quality when it is voluntary, indicated, and consented. The project also collaborates with national-level actors to build an enabling environment for the scale-up of effective interventions, testing of promising practices, and monitoring and review of essential indicators. Specifically, it aims to accelerate reductions in maternal and newborn mortality and morbidity. To achieve these reductions, the project supports strengthening the capacity of the Senegalese health system to introduce, deliver, scale up, and sustain the use of evidence-based, high-quality interventions to provide safe emergency surgical services, including cesarean sections, hysterectomies, fistula prevention and care, and removal of long-acting reversible contraceptives.

FEATURED ACTIVITIES

- Working with the MOH, professional associations, and medical training institutions to provide in-service and pre-service capacity strengthening and e-learning training on safe obstetric procedures for health providers.

- Addressing critical supply gaps by assessing the availability and functionality of surgical instruments, IPC equipment, and anesthesia machines, and reviewing management tools and communication materials in select medical training institutes and health facilities.

- Working with facilities to prioritize the availability of anesthetists in operating rooms, and supporting equipment and infrastructure improvements based on findings from facility rapid assessments.

- Promoting the dissemination of knowledge and adoption of promising, high-impact practices in obstetric surgical care with the National Reproductive, Maternal, Neonatal, Infant, and Adolescent Health Technical Working Group (TWG).

- Partnering with the TWG to advance reproductive, maternal, neonatal, infant, and adolescent health through activities that include:

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PERIOD OF PERFORMANCE

October 2021 – September 2025

GEOGRAPHIC COVERAGE

Dakar, Diourbel, and Thiès regions and national level
• Designing and testing the feasibility of task-shifting approaches on obstetric surgical care practices from anesthesiologists, gynecologists, or surgeons to nurses and midwives.

• Advocating for policy changes at the national level concerning the delegation of tasks and use of harmonized models of tools, such as checklists, registers, and protocol books, in operating rooms.

• Promoting the institutionalization of new, more effective approaches to maternal, neonatal, and infant health, such as coaching, PPFP, and Tutorat learning.

• Partnering with the MOH and facilities at the regional and national levels to improve the use of data and evidence in decision-making. The project is supporting the standardized use of the WHO Surgical Safety Checklist through the design of an operational procedures manual that includes tools for operating rooms.

• Supporting the MOH in updating the national surgical, obstetric, and anesthesia plan, and promoting and facilitating public facilities’ use of evidence-based technical guidelines for obstetric surgeries, including safe and indicated cesarean delivery, through the development of care protocols, technical data sheets, training, and supervision in the field.

• Coordinating with the MOH, professional associations, and other implementing partners to use human-centered design approaches in the development of social and behavior change communication (SBCC) strategies and advocacy messages. Through these collaborations, the project aims to improve obstetric outcomes and help regional-level providers and community members understand the risks, behaviors, and contextual factors that affect safe and indicated cesarean delivery and other obstetric surgeries. The SBCC interventions will integrate gender, provider, and community norms that affect knowledge of, access to, and uptake of safe surgical services, including provider bias and its effect on the provision of services for youth.
MOMENTUM Country and Global Leadership

MOMENTUM Country and Global Leadership, in alignment with the Government of Sierra Leone’s (GoSL) COVID-19 response plan, uses a whole market approach to support public, nonprofit, faith-based, and for-profit service providers across 53 facilities in the delivery of high-quality essential MNCHN/FP/RH services. Key principles of the approach include: (1) fostering close collaboration with the Ministry of Health and Sanitation and implementing partners to avoid duplication of effort and maximize efficient use of resources; (2) ensuring high-quality health care services for women and families; (3) adhering to the consortium commitment to the development of local organizational and technical capacity; (4) leveraging digital technologies where possible for adaptive management and proactively developing alternative approaches to accommodate variations in connectivity.

FEATURED ACTIVITIES

At the national and subnational level:

• Supporting efforts to keep national strategy, guidelines, and protocols for MNCH/FP/RH services updated with appropriate adaptations for COVID-19 scenarios. These efforts include developing comprehensive implementation plans for districts and updating supply chain management systems to reflect reorganization of service provision.

• Enhancing national systems to monitor data on COVID-19, availability and use of MNCH/FP/RH services, disruptions in services, and disparities in access to services.

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IN-COUNTRY PARTNERS

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PERIOD OF PERFORMANCE

November 2020 – December 2022

GEOGRAPHIC COVERAGE

Kailahun, Pujehun, Western Rural, and Western Urban districts
• Assisting efforts to strengthen community health worker capacity to deliver community-based MNCH/FP/RH services and deliver targeted messaging to ensure community members are updated on key health topics.

• Supporting the rollout and implementation of the National Quality of Care Roadmap for MNCH and ensuring QI for district health management teams.

At the facility and community levels:

• Coordinating with the GoSL on the reorganization of MNCH/FP/RH services for the COVID-19 context and ensuring referral pathways reflect this reorganization.

• Conducting facility readiness assessments and working with facilities to ensure essential MNCH/FP/RH commodities and medications are available and to improve access to and use of basic water, sanitation, and hygiene services and infection prevention and control practices in all areas of health service delivery.

• Working with partners to employ QI approaches, including virtual methods, designed to improve access to and quality of MNCH/FP/RH services.

• Working with district health management teams to identify staffing shortages and to implement sustainable solutions to maintain adequate staffing levels to meet safety requirements and provide adequate services.
TOGO

MOMENTUM Country and Global Leadership

In Togo, MOMENTUM Country and Global Leadership supports the MOH in using innovative approaches to increase access to and voluntary use of contraception. The project supports the government’s National Health Policy by assisting in the implementation of a package of high-impact, community-based FP/RH interventions in urban areas of Golfe and Ogou districts. Implementation efforts include building the capacity of civil society organizations to support and sustain community-based FP/RH services, especially for youth. These activities will be complemented by community-level actions to address demand-side barriers to service uptake, such as inequitable gender power dynamics and household decision-making.

FEATURED ACTIVITIES

- Working with selected partner organizations in FP/RH to apply the ITOCA tool to jointly prioritize capacity strengthening activities and set milestones, commitments, and measures of success. The project will support partners to co-create action plans to foster engagement, dedication, and accountability (from local partners to the community and project) to sustain FP/RH interventions.

- Collaborating with community stakeholders, such as civil society organizations (CSOs) and district health management teams (DHMTs) to co-create, finalize, and validate couples communication behavior profiles that identify characteristics important for designing targeted approaches to reach couples. With partner CSOs, the project will estab-
lish priority components of the behavior profiles through activities focused on couples’ communication and male engagement and document learning from these activities.

- Supporting regular coordination between CSOs and DHMTs to ensure community partners can manage their activities and routinely review data. The project will also work with other USAID-funded partners to strengthen district-level coordination to ensure partners can effectively work with district health authorities to sustain community-level services.

- Collaborating with private health facilities in target districts to map the facilities and conduct regular meetings with local partner CSOs to encourage information sharing on service utilization and strengthen service delivery.